

The Challenge of Comprehensive Cancer Control:

Complexity, Convergence, Cost, Communication, Computing and the Imperative for Radical Change

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Presentation at:

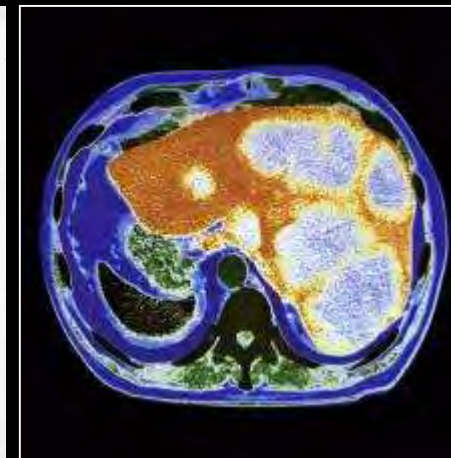
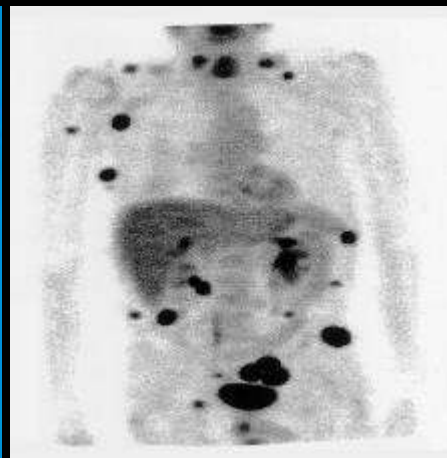
**Committee on National Strategy for Cancer Control in the United States
National Academies of Science, Engineering and Medicine
Washington, D.C. 6 June 2018**

Confronting the Clinical, Economic and Human Toll of Cancer

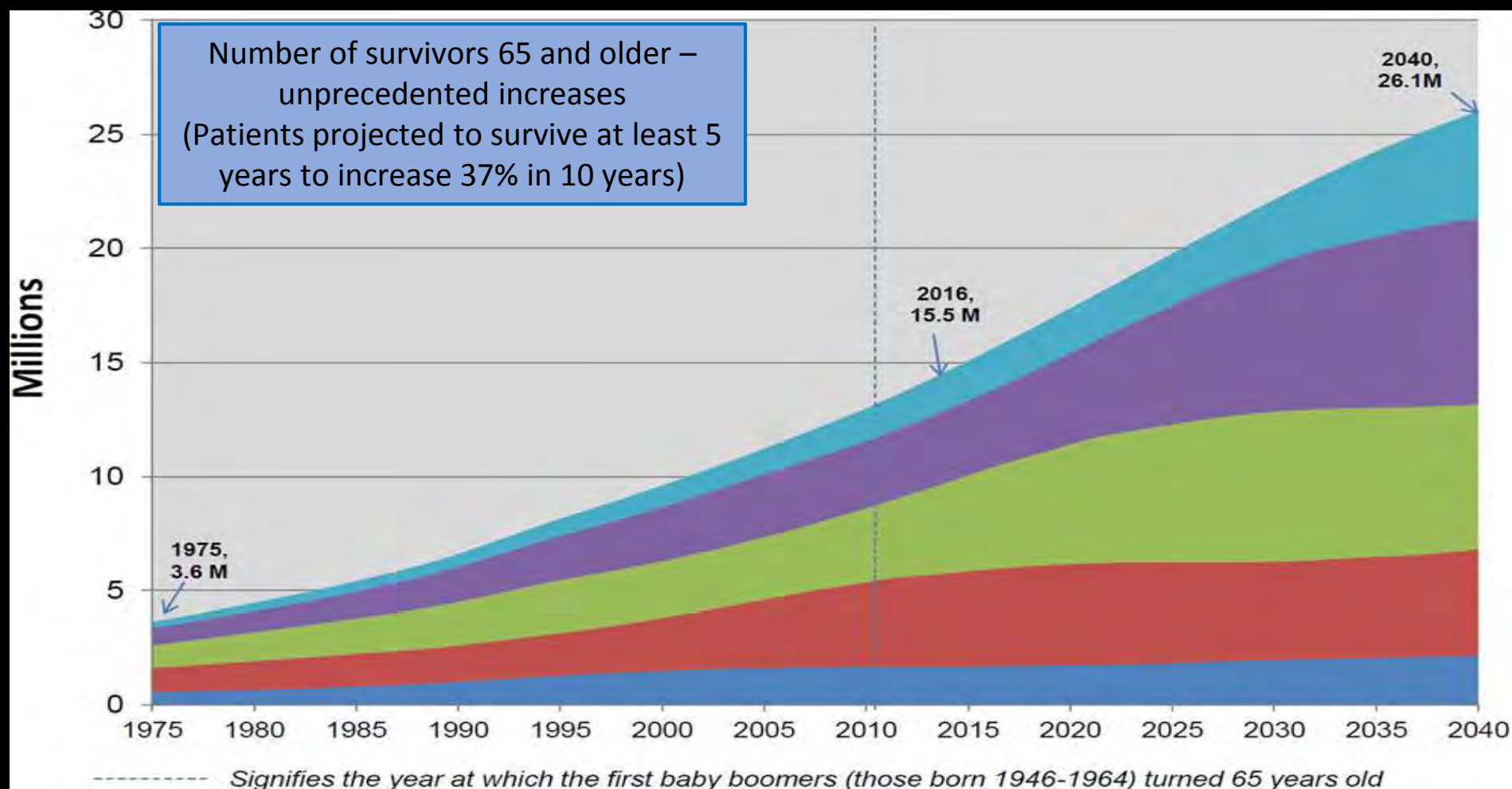


New Diagnoses: 1.68 million (2017)

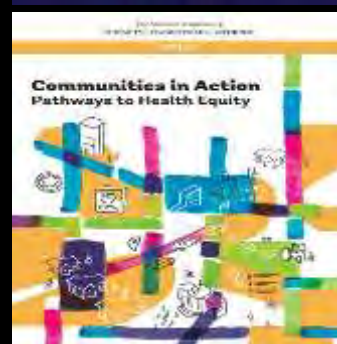
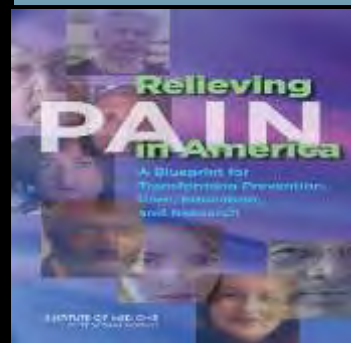
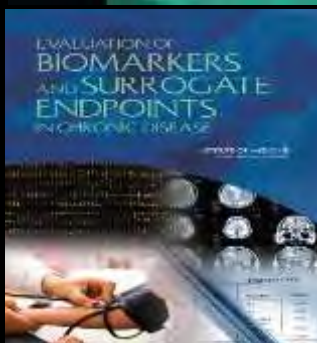
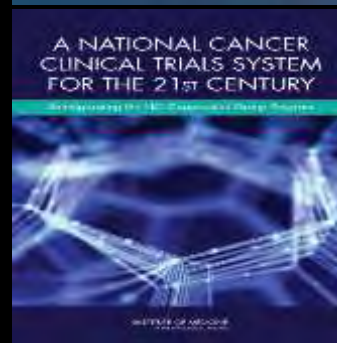
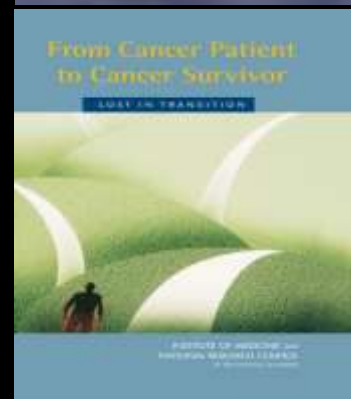
Deaths: 600,920 (2017)



The Pending “Tsunami” of Older U.S. Cancer Survivors



Adapted from Bluethmann et al. *Cancer Epidemiol Biomarkers Prev*, 2016.



Cancer as a Complex Adaptive System

**The Difference Between Complicated Systems
and Complex Adaptive Systems**

Complicated Systems: Human Design and Engineering



- behavior of the assembled system is predictable from the properties of the components
- proactive awareness of tolerance limits and most likely failure points
- system performance is fixed and not capable of autonomous evolution
- low degrees of design freedom

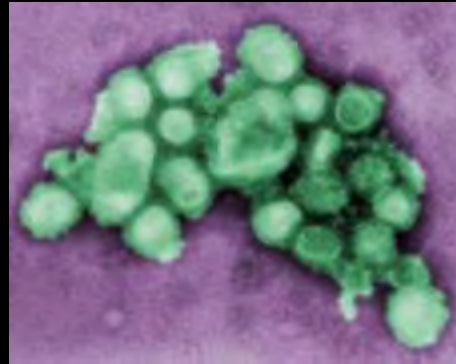
Complex Adaptive Systems:

Fundamental and Ubiquitous Design Principals of Natural Systems

weather/climate



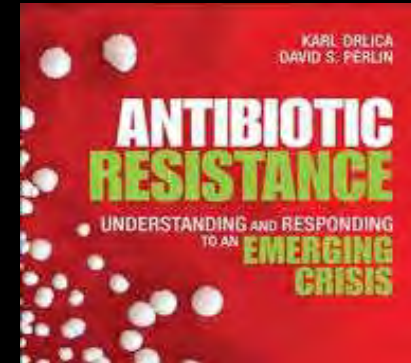
epidemics/
pandemics



disease
pathogenesis



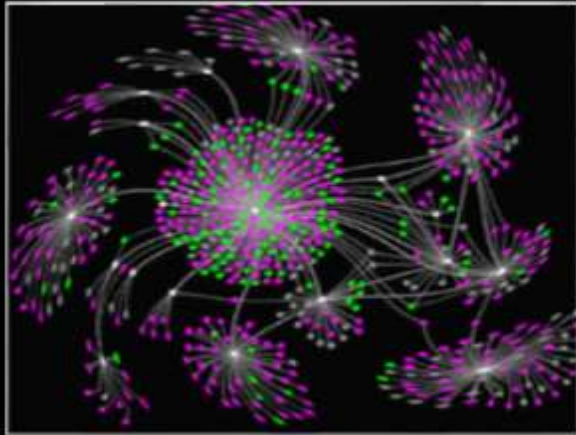
Rx resistance



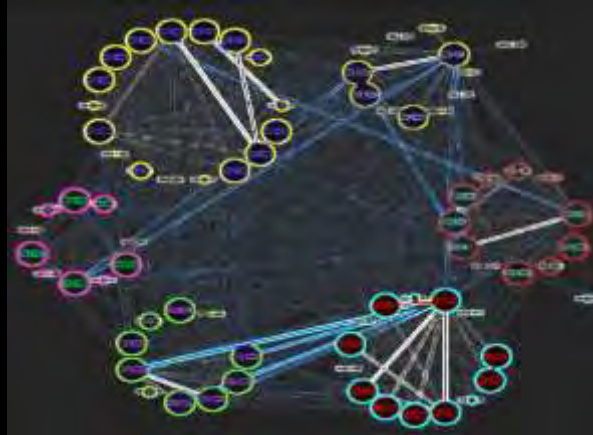
- system behavior not predictable from knowledge of the properties of individual subcomponents
- dynamic behavior defined by constantly changing interactions between components in response to external inputs
- robust, adaptive, evolvable

Complex Adaptive Systems in Biology: Robustness, Adaptation and Evolvability in the Architecture of Molecular (Informatics) Networks

**stable networks
(health: physiology)**



**perturbed networks
(disease: pathophysiology)**



**dynamic attractor
landscapes
of state spaces**

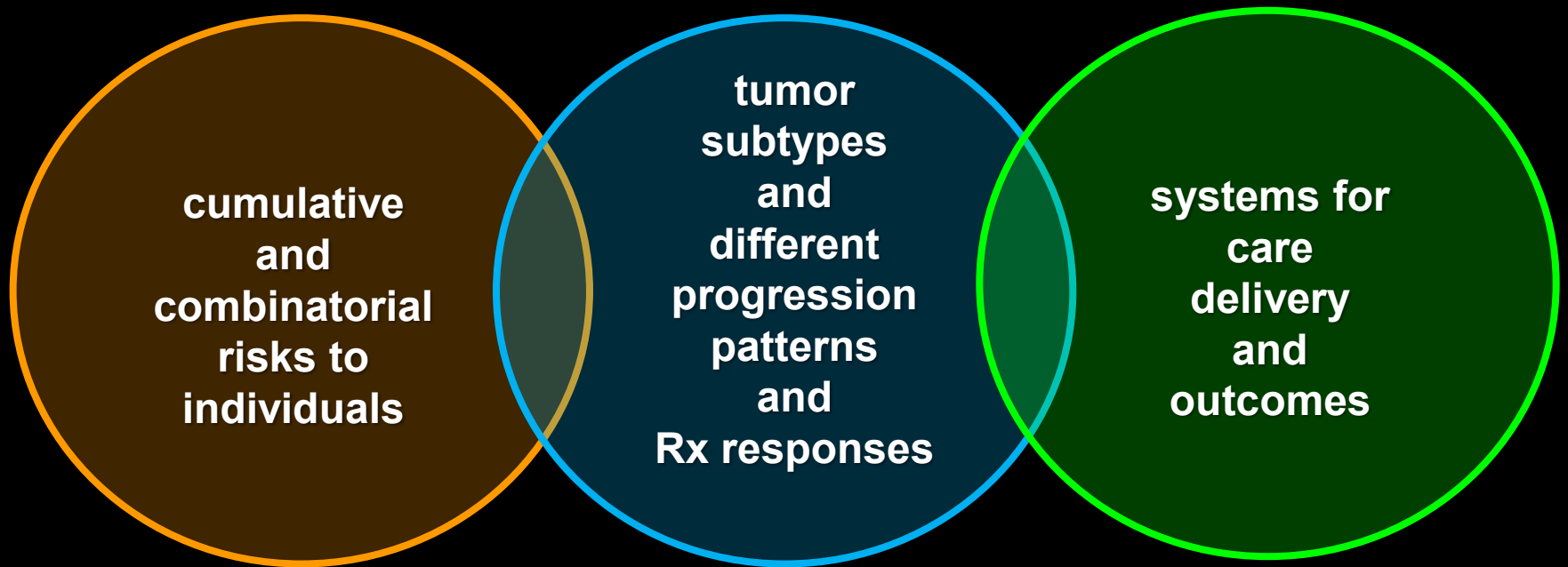


- **network structure robust to commonly encountered perturbations (homeostasis)**
- **fragile to novel perturbations that can trigger major changes in system states (emergence)**

The Challenge for Comprehensive Cancer Control

- addressing cancer as a complex adaptive system (CAS)
- cancer is a **biological CAS** embedded within a constellation of multiple other complex adaptive systems (**life style, environmental exposures, patterns of clinical care, rate of innovation, public and payer policies**) whose interactions influence disease risk and the evolutionary dynamics of disease emergence and progression

Cancer as a Multi-Dimensional Dynamic Interaction Between Multiple Complex Adaptive Systems



**mapping disease
mechanisms**

**public health
and clinical care**

priorities

**biological
complexity
(the health to
disease
continuum)**

**implementation
complexity
(improved
prevention,
outcomes,
detection and
treatment)**

**policy
complexity
(infinite
demand
versus
finite
resources)**

- **public and political expectancy of meaningful progress**
- **aging demographics, escalating disease burden, insufficient clinical infrastructure and economic unsustainability**
- **political, ethical and legal implications of cost of care and future potential limits on care services**

The Path to Precision Oncology:

Superstitions



Symptoms

Common sites and symptoms of Cancer metastasis

Brain

- Headaches
- Seizures
- Vertigo

Respiratory

- Cough
- Hemoptysis
- Dyspnea

Lymph nodes

- Lymphadenopathy

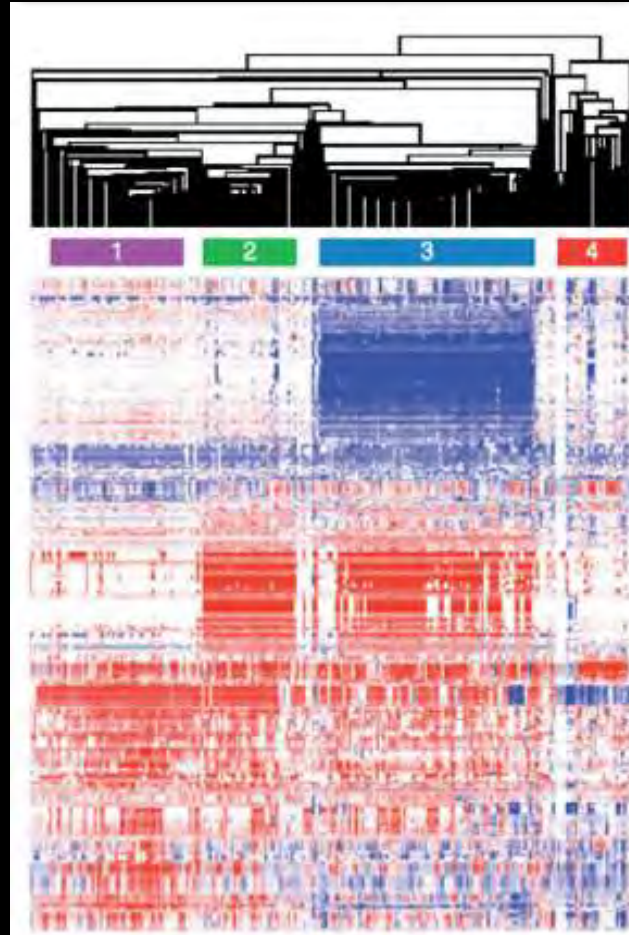
Liver

- Hepatomegaly
- Jaundice

Skeletal

- Pain
- Fractures
- Spinal cord compression

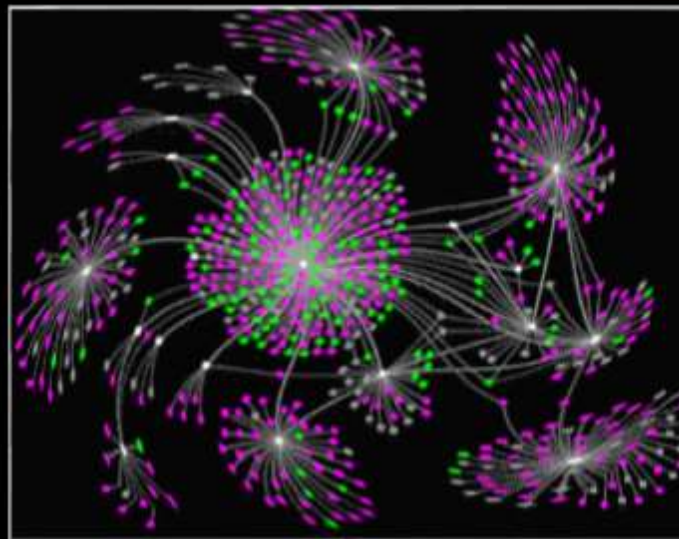
(Molecular) Signatures



Precision Oncology

(Epi)Genomics

Causal Relationships Between Disruption of Molecular Signaling Networks and Disease



- terabytes per individual
- zettabyte – yottabyte population databases

Patient-Specific Signatures of Predisposition to Disease or Overt Disease

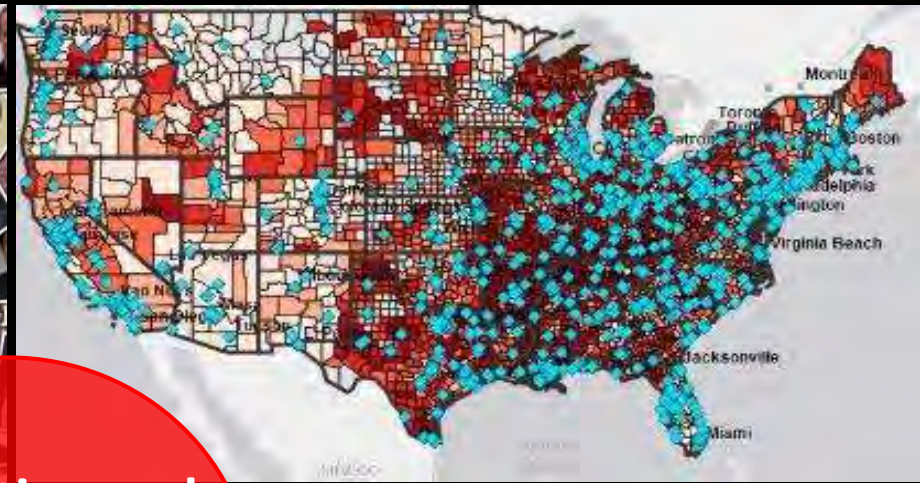
Big (Messy) Data

Precision Medicine: “Computed Phenotypes” and ‘Digital Siblings’

Individual Data



Population Databanks



**integration and
analysis of large
scale, diverse
data categories**

**“matching” individuals to ‘best match’ cohorts using data
on similarities of deep phenotyping profiles and treatment outcomes**



NATIONAL CANCER INSTITUTE

Division of Cancer Control & Population Sciences

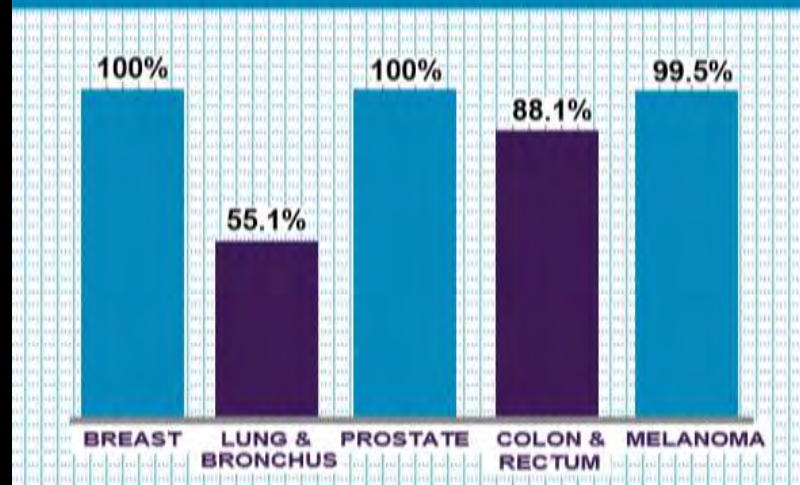
Division of Cancer Prevention and Control

www.cdc.gov/cancer

RELIABLE | TRUSTED | SCIENTIFIC



5-YEAR SURVIVAL RATES FROM 2007 THROUGH 2013 FOR STAGE I OF THE MOST COMMON CANCERS



Public Health Approaches to Cancer Prevention and Early Disease Detection

- **historical focus on generic risk assessment tools and monitoring**
 - **sex or age categories**
 - **specific socio-cultural and environmental exposure risk cohorts**
 - **limited subpopulation analytics and variable screening intervals**
- **need for improved assimilation of new molecular insights in risk factor identification to increase precision and sensitivity of existing approaches**
 - **molecular exposures, including infectious agents**
 - **social media and behavioral/lifestyle factors**

Estimated New Cancer Cases and Deaths – 2018

cases
1,735,350

deaths
609,640

Estimated New Cases

Male		
Prostate	164,690	19%
Lung & bronchus	121,680	14%
Colon & rectum	75,610	9%
Urinary bladder	62,380	7%
Melanoma of the skin	55,150	6%
Kidney & renal pelvis	42,680	5%
Non-Hodgkin lymphoma	41,730	5%
Oral cavity & pharynx	37,160	4%
Leukemia	35,030	4%
Liver & intrahepatic bile duct	27,160	4%
All sites	856,370	100%

Female

Breast	286,120	30%
Lung & bronchus	112,350	13%
Colon & rectum	64,640	7%
Uterine corpus	63,230	7%
Ovary	40,900	5%
Melanoma of the skin	36,120	4%
Non-Hodgkin lymphoma	32,950	4%
Pancreas	26,240	3%
Leukemia	25,270	3%
Kidney & renal pelvis	22,660	3%
All sites	878,980	100%

Estimated Deaths

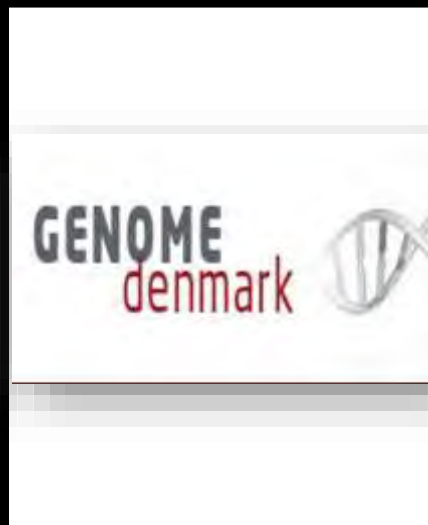
Male		
Lung & bronchus	83,550	26%
Prostate	29,430	9%
Colon & rectum	27,390	8%
Pancreas	23,020	7%
Liver & intrahepatic bile duct	20,540	6%
Leukemia	14,270	4%
Esophagus	12,850	4%
Urinary bladder	12,520	4%
Non-Hodgkin lymphoma	11,510	4%
Kidney & renal pelvis	10,010	3%
All sites	323,630	100%

Female

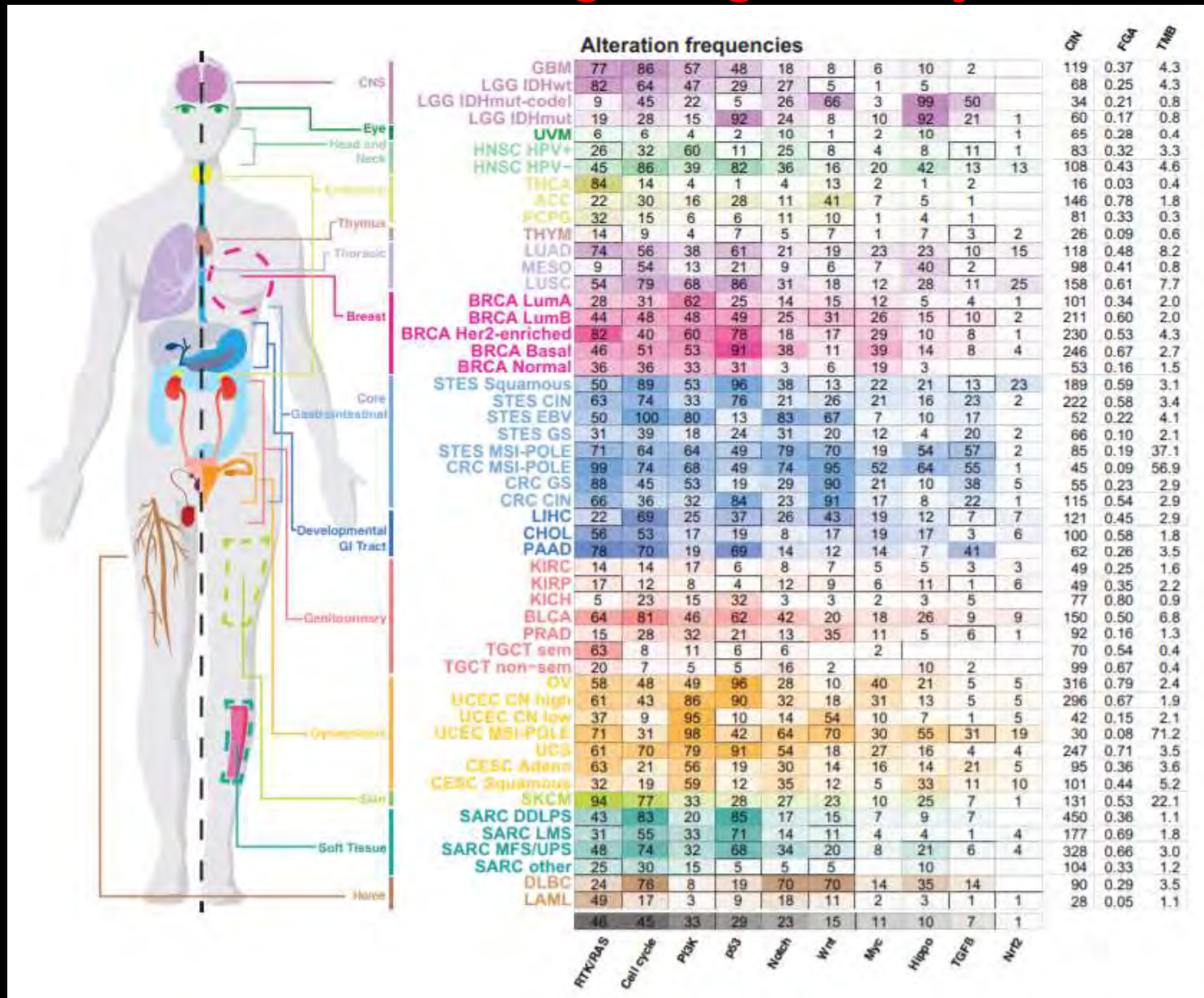
Lung & bronchus	70,500	25%
Breast	40,920	14%
Colon & rectum	23,240	8%
Pancreas	21,310	7%
Ovary	14,070	5%
Uterine corpus	11,350	4%
Leukemia	10,100	4%
Liver & intrahepatic bile duct	9,660	3%
Non-Hodgkin lymphoma	8,400	3%
Brain & other nervous system	7,340	3%
All sites	286,010	100%

The need for improved diagnosis, treatment, supportive care and survivor care

Large Scale Genome Sequencing as Flagship Projects for Precision Oncology: The Dangers of Reductionism and Ignoring Biological Complexity



Fraction of Tumor Samples with Alterations in 10 Curated Signaling Pathways



From: F. Sanchez-Vega et al. (2018) Cell, 173, 321-337

**the myopic, reductionist uni-dimensional
focus on (epi)genome sequencing
(in fact very limited epigenomic data to date)**

necessary but not sufficient

**it's the phenotype (phenomes) that defines
disease risks progression and clinical outcomes**

**deep phenotyping: longitudinal integration of molecular,
clinical, environmental and socio-cultural data**

Most Events That Affect Our Health Occur Outside of the Healthcare System And Are Not Monitored

Mapping the Health to Disease Continuum: Womb to Tomb



Behavior

Environment

Large Population Cohorts for Molecular Profiling

Biobank	Region	Start Year	Size	Website
eMERGE	US	2007	105,325	gwas.net
BioVU	US	2007	>247,000	victr.vanderbilt.edu/pub/biovu
UK Biobank	UK	2006	512,000	ukbiobank.ac.uk
Million Veteran Program	US	2011	>580,000 Goal: 1 million	www.research.va.gov/MVP/default.cfm
Kaiser Permanente Biobank	US	2009	240,000	www.rpgeh.kaiser.org
China Kadoorie Biobank	China	2004	510,000	ckbiobank.org
All of Us Research Program	US	2017	Goal: 1 million or more	joinallofus.org
Taiwan Biobank	Taiwan	2005	86,695 Goal: 200,000	www.twbiobank.org.tw
Geisinger MyCode	US	2007	>150,000	

Limited to cohorts exceeding 100,000 individuals with biosamples. Sizes reported are as of 9/2017. eMERGE, Electronic Medical Records and Genomics Network.

Adapted from: J.C. Denny et al. (2018) Clin. Pharm Therap. 103, 409

Consortium for Exome Sequencing of 500,000 UK Biobank Samples by 2020 (Launched Jan. 2018)

The NIEHS Toxicant Exposures by Genomic and Epigenomic Regulators of Transcription (TaRGET) Consortium

REGENERON



abbvie

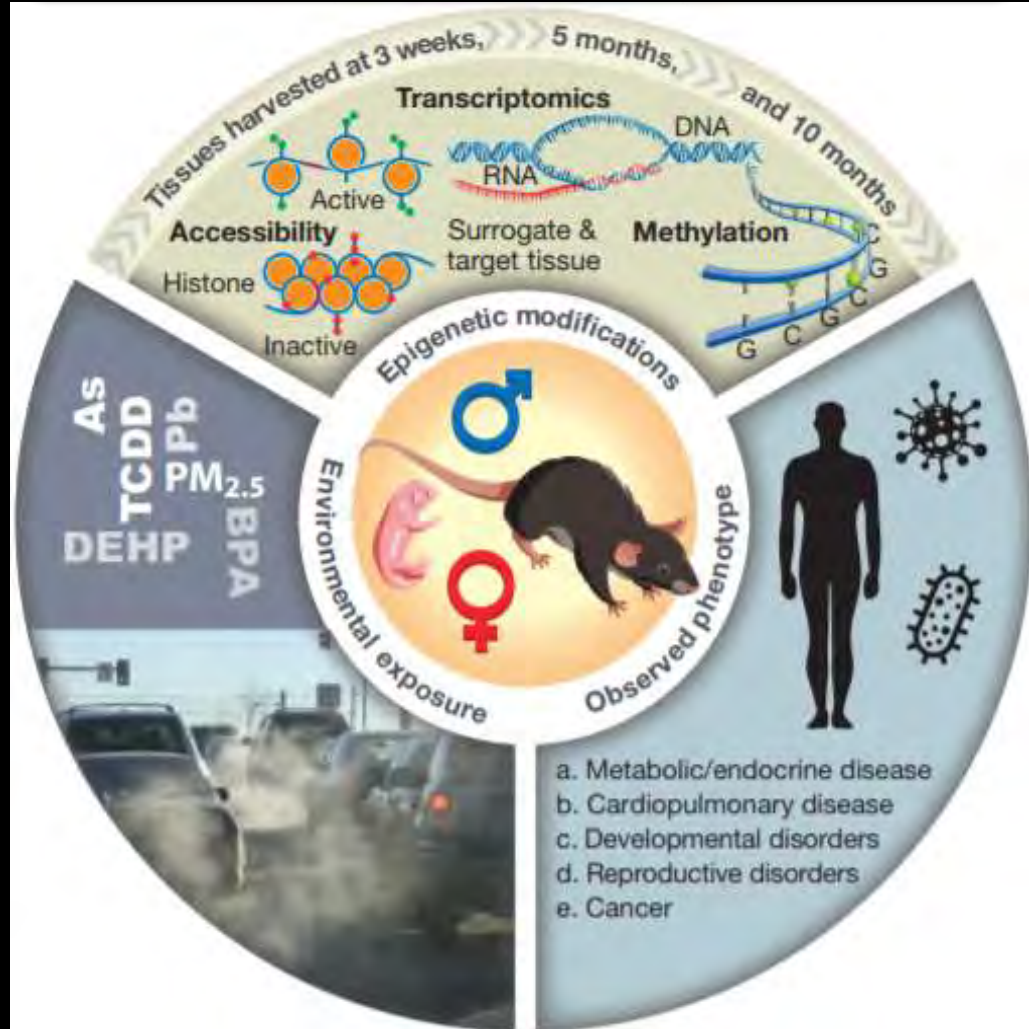
AstraZeneca

Alnylam
PHARMACEUTICALS

Biogen

Pfizer **IBM**

- integration with medical records, lab test data and psychological assessments



T. Wang et al. (2018) Nature Biotechnology 36, 226

“People Analytics”

Social Activities and Behavior Become Quantifiable

- **who knows why people do what they do?**
 - **the fact is that they do!**
- **these actions can now be traced and measured with unprecedented precision**
- **with sufficient data, the numbers reveal increasingly predictable behavior, individual risk patterns and health events**
- **the confessional of social media and the blurring of private and public spaces**
- **voluntary vs involuntary data capture**
- **complex ethical and legal issues**
 - **consent, privacy, security, surveillance**

Major Investments in Digital Health by Major Corporations From Within and Outside of Traditional Healthcare Services



amazon

Google

verily

IBM

facebook

Alibaba.com

Tencent 腾讯

Pfizer

Johnson & Johnson

gsk
GlaxoSmithKline

NOVARTIS

Takeda

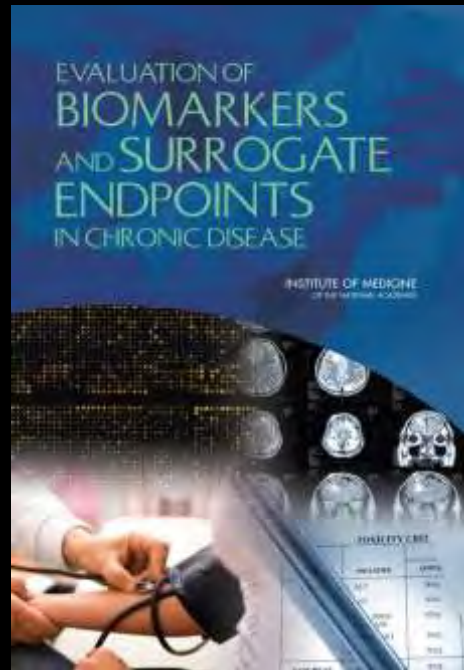
AstraZeneca

Roche

MERCK

Biomarkers:

The Core Technology Component of Precision Oncology



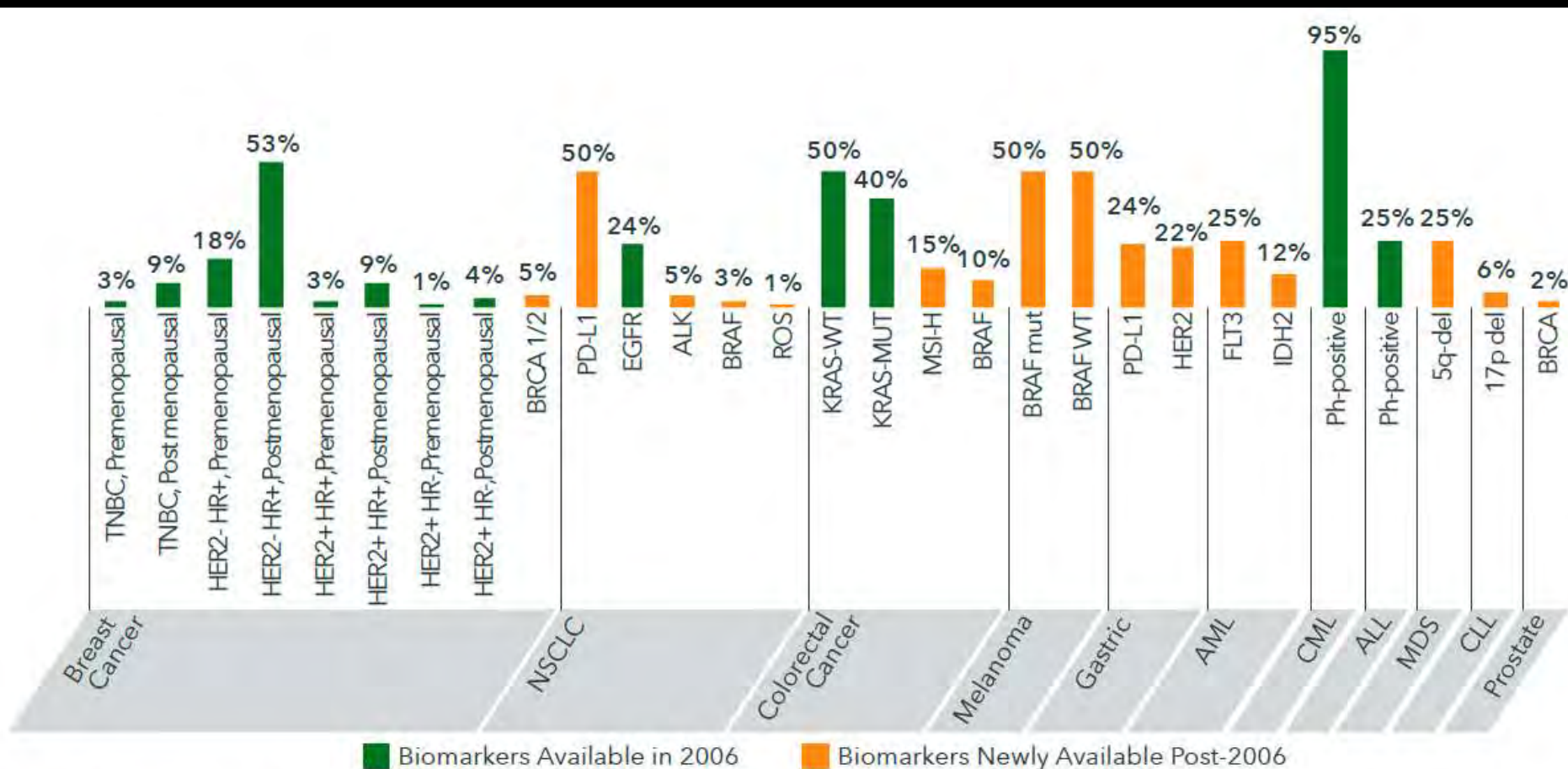
- disease predisposition markers
- molecular taxonomy of cancer subtypes
- new clinical trial designs
- companion Dx for target-centric Rx choice
- prediction of Rx response/resistance

Biomarkers:

The Core Technology Platform in Making Precision Oncology a Reality

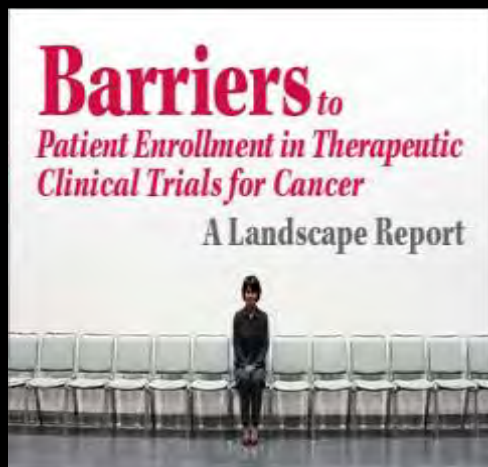
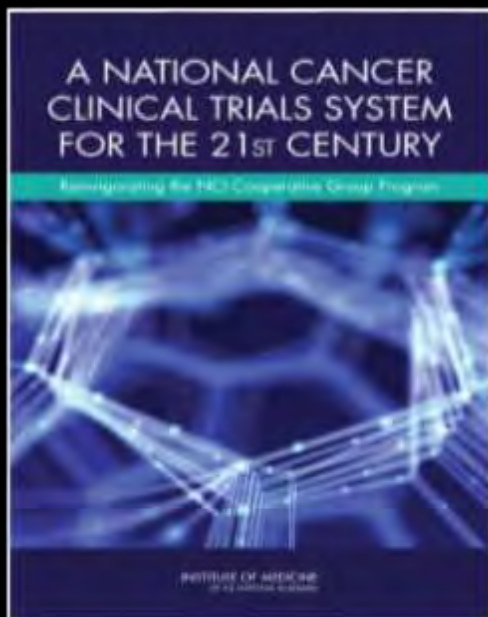
- **profound mismatch between intellectual rationale and limited availability of validated biomarkers**
- **poor productivity and reproducibility of biomarker research (publish and vanish)**
- **insufficient R&D investment (public and private sectors)**
- **escalating cost of trials for multiplex biomarker validation and reimbursement barriers**
- **insufficient minimally invasive/imaging technologies for dynamic longitudinal monitoring of health to disease continuum profiling**
 - **static snapshots of dynamic disease progression**
 - **promise of liquid biopsy (ctDNA, CTC) not yet validated**

Incidence of Biomarkers for Cancer Subtype Profiling for the Selection of Rx Biomarker-Driven Rx Selection (2017)



Source: FDA.gov and Drugs@FDA, Apr 2018; IQVIA, ARK R&D Intelligence, Apr 2018; IQVIA Institute, Apr 2018

Molecular Biomarkers Classification of Tumor Subtypes and New Clinical Trial Designs



- **cost, time and inefficiency (failure) of RCTs**
 - test and control arms of large patient cohorts (3000 plus) without biomarker segmentation into subtype cohorts
 - legacy of “one-size-fits-all” Rx strategy
 - economically unsustainable
 - too many trials, too few patients, slow enrollment
 - increased payer requirements for concordance with RWE

Precision Medicine and New Clinical Trial Designs

The NEW ENGLAND JOURNAL of MEDICINE
(2017) 377, 62

REVIEW ARTICLE

THE CHANGING FACE OF CLINICAL TRIALS

Jeffrey M. Drazen, M.D., David P. Harrington, Ph.D., John J.V. McMurray, M.D., James H. Ware, Ph.D.,
and Janet Woodcock, M.D., *Editors*

Master Protocols to Study Multiple Therapies, Multiple Diseases, or Both

Janet Woodcock, M.D., and Lisa M. LaVange, Ph.D.

The NEW ENGLAND JOURNAL of MEDICINE
(2017) 377, 405

REVIEW ARTICLE

THE CHANGING FACE OF CLINICAL TRIALS

Jeffrey M. Drazen, M.D., David P. Harrington, Ph.D., John J.V. McMurray, M.D., James H. Ware, Ph.D.,
and Janet Woodcock, M.D., *Editors*

Evidence for Health Decision Making — Beyond Randomized, Controlled Trials

Thomas R. Frieden, M.D., M.P.H.

From RCT to Adaptive, Basket, Umbrella Trials and New Approaches to RWE Observational Trials and Registries

Parallel Co-Development of Companion and Complementary Diagnostics

The NEW ENGLAND JOURNAL of MEDICINE
(2017) 376, 2160

REVIEW ARTICLE

THE CHANGING FACE OF CLINICAL TRIALS

Jeffrey M. Drazen, M.D., David P. Harrington, Ph.D., John J.V. McMurray, M.D., James H. Ware, Ph.D.,
and Janet Woodcock, M.D., *Editors*

Health Policy Trials

Joseph P. Newhouse, Ph.D., and Sharon-Lise T. Normand, Ph.D.

The NEW ENGLAND JOURNAL of MEDICINE
(2017) 376, 1350

REVIEW ARTICLE

THE CHANGING FACE OF CLINICAL TRIALS

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An FDA Viewpoint on Unique Considerations for Medical-Device Clinical Trials

Owen Faris, Ph.D., and Jeffrey Shuren, M.D., J.D.

Tissue-Agnostic Anti-Cancer Drugs in Clinical Trials

Agent	Company	Target	Indication	Status
Pembrolizumab	Merck & Co.	PD1	MSI-H (MMR-deficient) solid tumours	Approved
Larotrectinib	Loxo Oncology, Bayer	TRK	Solid tumours with NTRK fusions	NDA
Entrectinib	Ignyta, Roche	TRK, ALK, ROS1	Solid tumours with NTRK fusions	Phase II
Merestinib	Eli Lilly	MET, TRK	Solid tumours with NTRK rearrangements	Phase II
Atezolizumab	Genentech/Roche	PDL1	Solid tumours with MSI-H, high mutation burden or alterations in DNA proofreading genes	Phase II
TPX-0005	TP Therapeutics	TRK, ALK, ROS1	Solid tumours with NTRK, ALK and ROS1 rearrangements	Phase I/II
LOXO-195	Loxo Oncology	TRK	Solid tumours with NTRK fusions, including those resistant to larotrectinib	Phase I/II
LOXO-292	Loxo Oncology	RET	Solid tumours with RET rearrangements	Phase I
RXDX-105	Ignyta, Roche	RET	Solid tumours with RET fusions	Phase I
LY3300054	Eli Lilly	PDL1	Monotherapy in MSI-H solid tumours; various combination criteria	Phase I
PLX8394	Plexxikon/Daiichi Sankyo	Mutant BRAF and wild-type CRAF	Solid tumours with BRAF mutation	Phase I/IIa
PLX9486	Plexxikon	KIT	Solid tumours with KIT mutations	Phase I/II

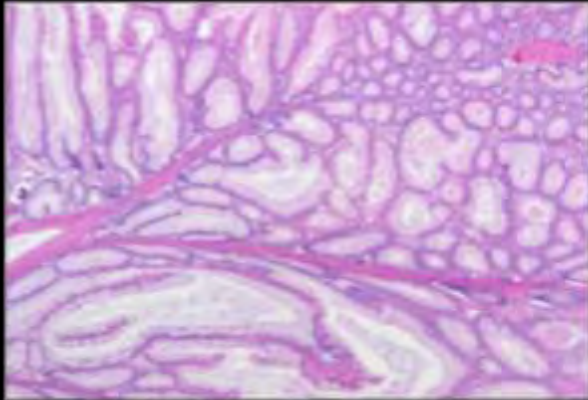
From: K. Garber(2018) Nature Rev. Drug Disc. 17, 228

The Need for Rethinking Therapeutic Strategies to Combat Cancer



The Complex Biology of Cancer Progression and Treatment Resistance

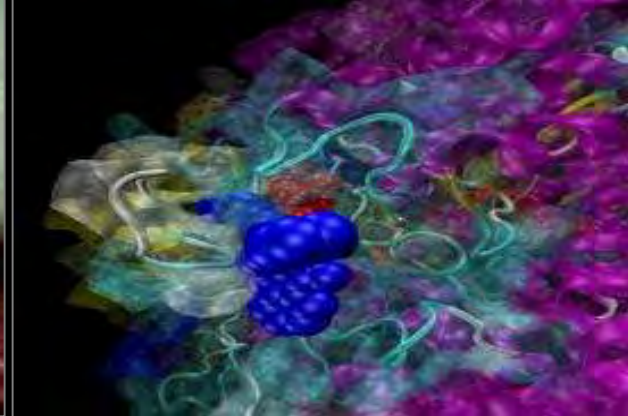
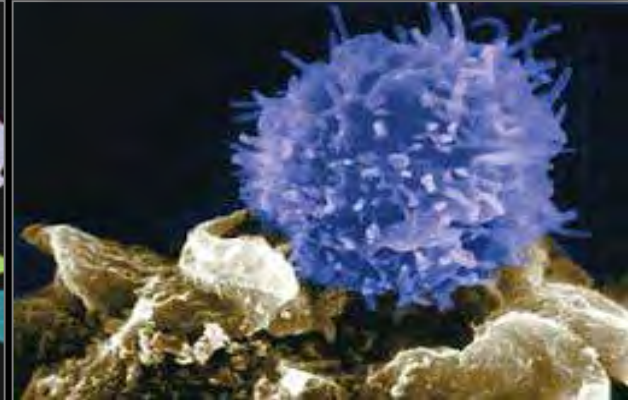
**Escape From Controls
for Normal
Tissue Architecture**



**Genome Instability
and Emergence of
Clonal Variants**



**Evasion of Detection/
Destruction by Host
Immune System**



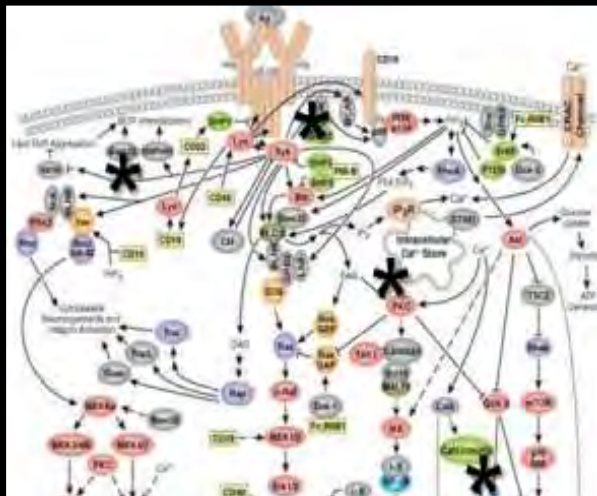
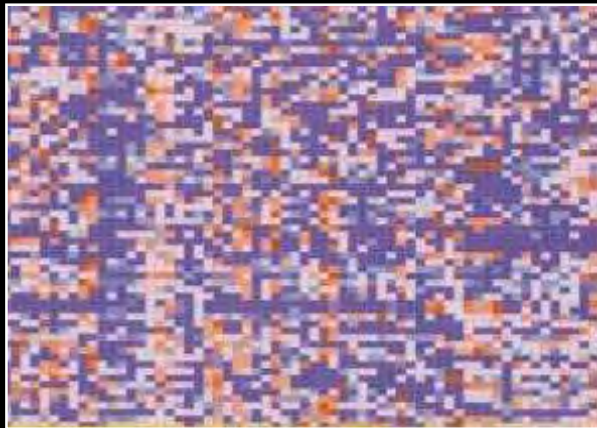
**Use of Host
Systems to
Promote Progression**

**Invasion
and
Metastasis**

**Emergence
of Drug-Resistant
Clones**

Targeted Therapeutics and the Omnipresent Problem of R_x Failure Due to Emergence of Drug Resistance Clones

Molecular Subtyping
and
R_x Targets



Initial R_x - Response
to
Targeted R_x



R_x - Resistance via
Redundant Molecular
Pathways



**B = 15 weeks R_x
(vemurafenib)**

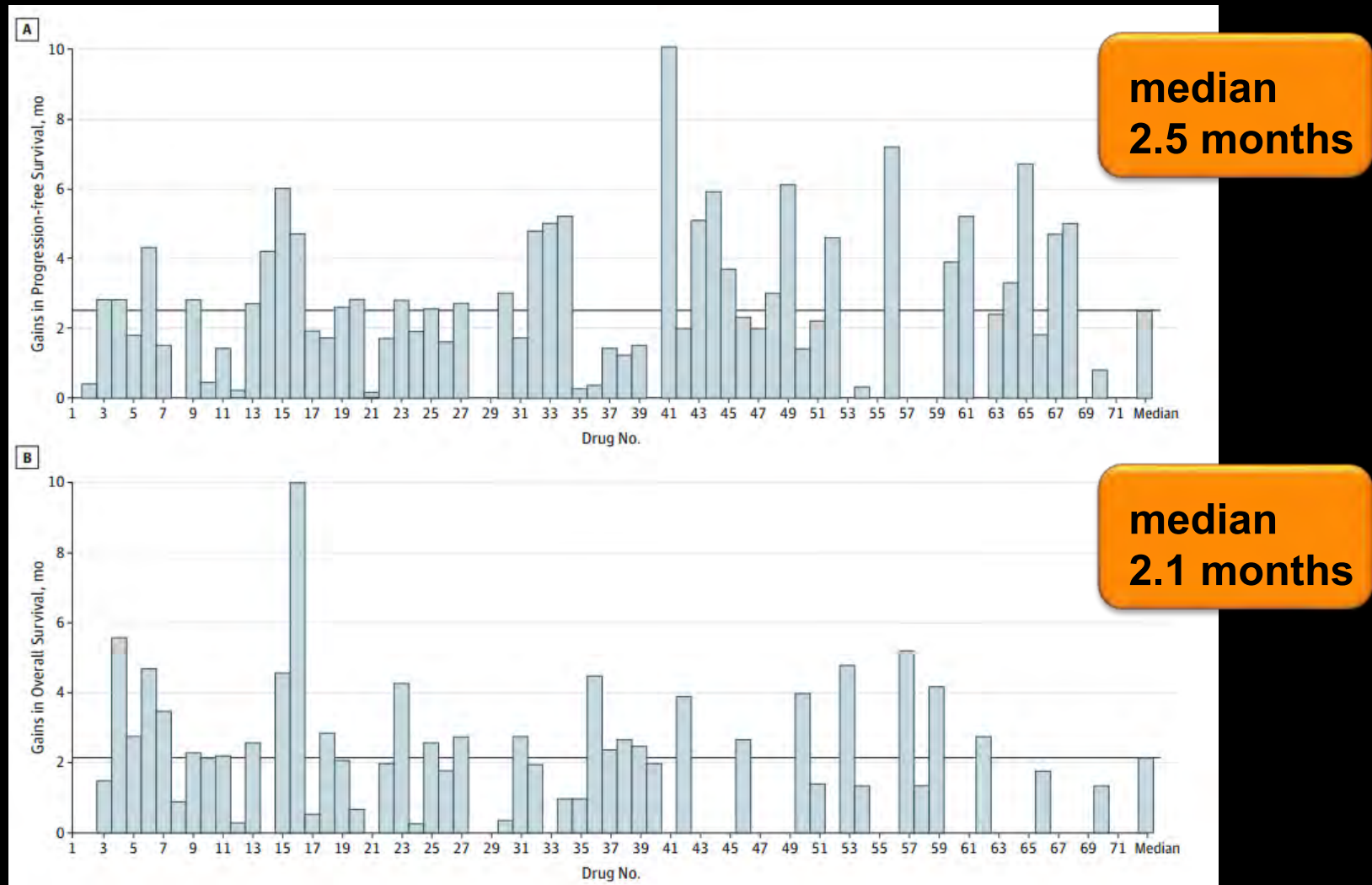
**C = 23 weeks R_x
and emergence of
MEK1^{C121S} mutant**

Cancer R_x : Ugly Realities

- in the majority of cancers the efficacy of R_x therapies (except immunotherapies) is either short-lived or completely ineffective
- mutations that confer R_x resistance may pre-exist prior to treatment (intrinsic resistance) or arise during treatment (acquired resistance)
- mutations are typically present in multiple pathways
- intrinsic and/or acquired mutations in non-targeted pathways can enable 'by-pass' signaling circuits that ensure tumor cell survival and ever-broadening resistance R_x spectrum

Performance Comparison for New Anti-Cancer Drugs Approved 2002-2014 for Top Ten Pharmaceutical Companies

Gains in Progression-Free Survival (PFS) and Overall Survival (OS) for 71 Drugs Approved by the FDA From 2002 to 2014 for Metastatic and/or Advanced and/or Refractory Solid Tumors



From: T. Fojo et al. (2014) JAMA Otolaryngology–Head & Neck Surgery 140, 1225

What Is a Meaningful Clinical Outcome (Benefit)?

- performance (outcomes) of FDA-approved anti-cancer drugs (excluding immunotherapy)
- 71 Rx for solid tumors 2002 to 2012^a
 - median PFS (2.1 months) and OS (2.3 months)
- 47 Rx 2014-16^b
 - only 19% met ASCO modest OS benefit criterion
- ESMO analysis of 226 randomized trials^c
 - only 31% met meaningful benefit criteria

a = T. Fojo et al. (2012) JAMA Otolaryngol. Head Neck Surg. 140, 1225

b = H. Kumar et al. (2016) JAMA Oncology 2, 1238

C = J. C. Del Paggio et al. (2017) Ann. Oncol. 28, 157

Aspirations for Improved Cancer Treatment

- **how to maximize the efficacy and safety of therapeutic interventions against advanced (metastatic) disease**
 - **circumventing variability in tumor cell clones to the selected R_x regimen (overcoming the heterogeneity problem)**
 - **dynamic monitoring of changing clonal dynamics during treatment for faster detection of drug-resistant clones and more agile, anticipatory shifts in R_x regimen**
 - **mobilization (reactivation) of immune defenses to detect and destroy all clones**

Hope and Hype

Newsweek

37.11.2015-06.07.2016

SPECIAL HEALTH ISSUE



EXPLORING THE
VIKING GENOME

SUPER RESPONDERS
TO THE RESCUE

CURING CANCER



MAKING MEDICAL
RADIO WIVES

THE TRAGIC LACK OF
MEDS FOR KIDS

THE DRUG IS TOO
DAMN EXPENSIVE!

A poster for the 'Stand Up to Cancer' campaign. At the top, two large, stylized arrows point upwards: a red one on the left and a yellow one on the right. Below the arrows, five members of the Avengers (Scarlett Johansson, Brie Larson, Chris Evans, Robert Downey Jr., and Mark Ruffalo) are shown from the chest up, standing in a row. The text 'SAVE LIVES NOW' is written in large, bold, red and yellow letters. Below that, it says 'JOIN THE BATTLE AGAINST CANCER TODAY'. At the bottom, there are logos for American Airlines, Stand Up to Cancer, and the Avengers Initiative.

Reality

Newsweek

03.28.2014

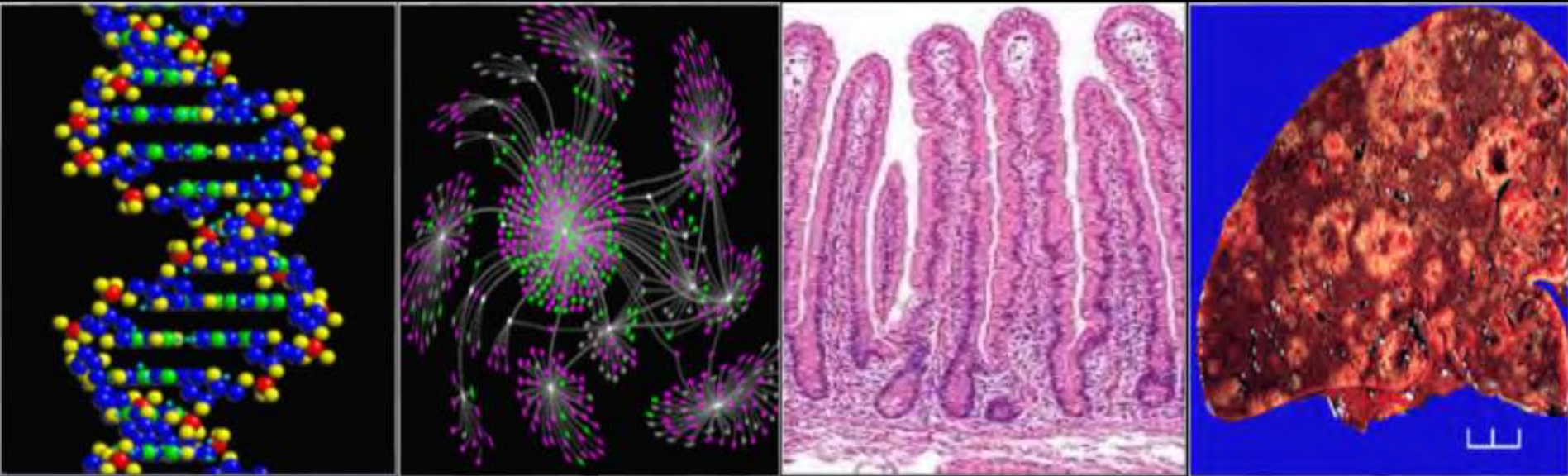
SOLVING CANCER

YOU CAN'T CURE WHAT YOU DON'T UNDERSTAND

$(X + Y = -C)$ $(X + Y = -C)$ $(X + Y = -C)$ $(X + Y = -C)$



Precision Oncology: Understanding the Disruption of Molecular Information Networks in Cancer



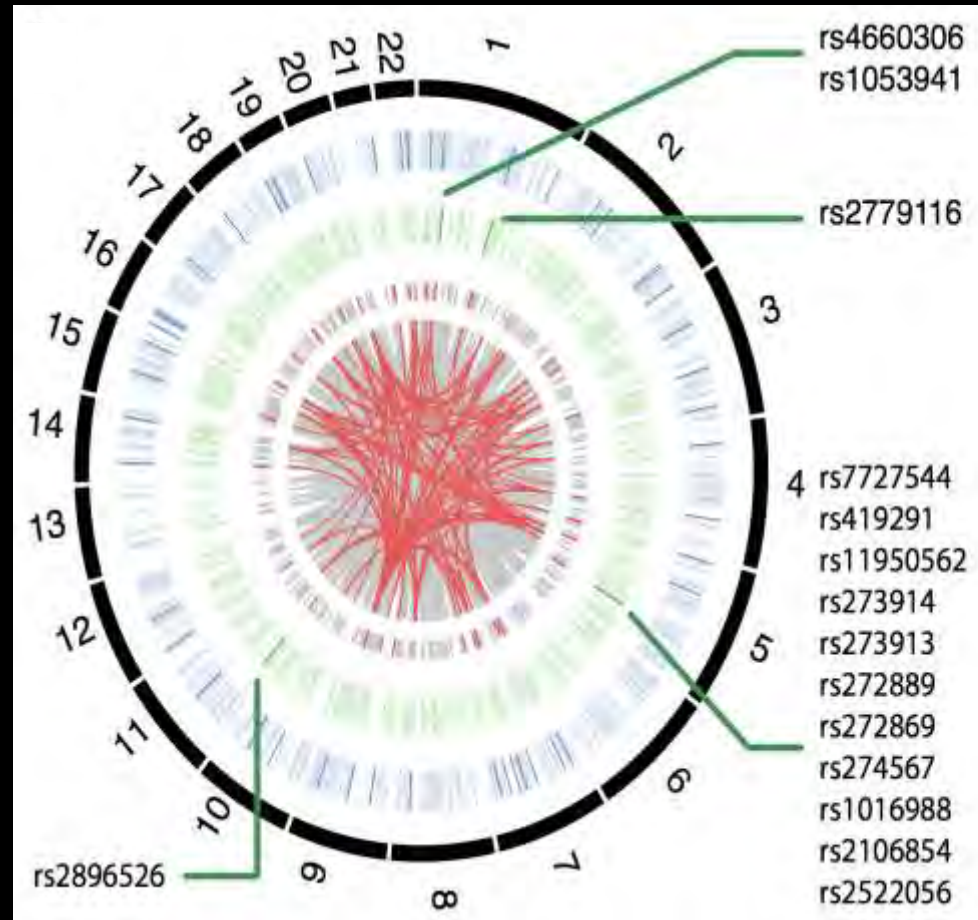
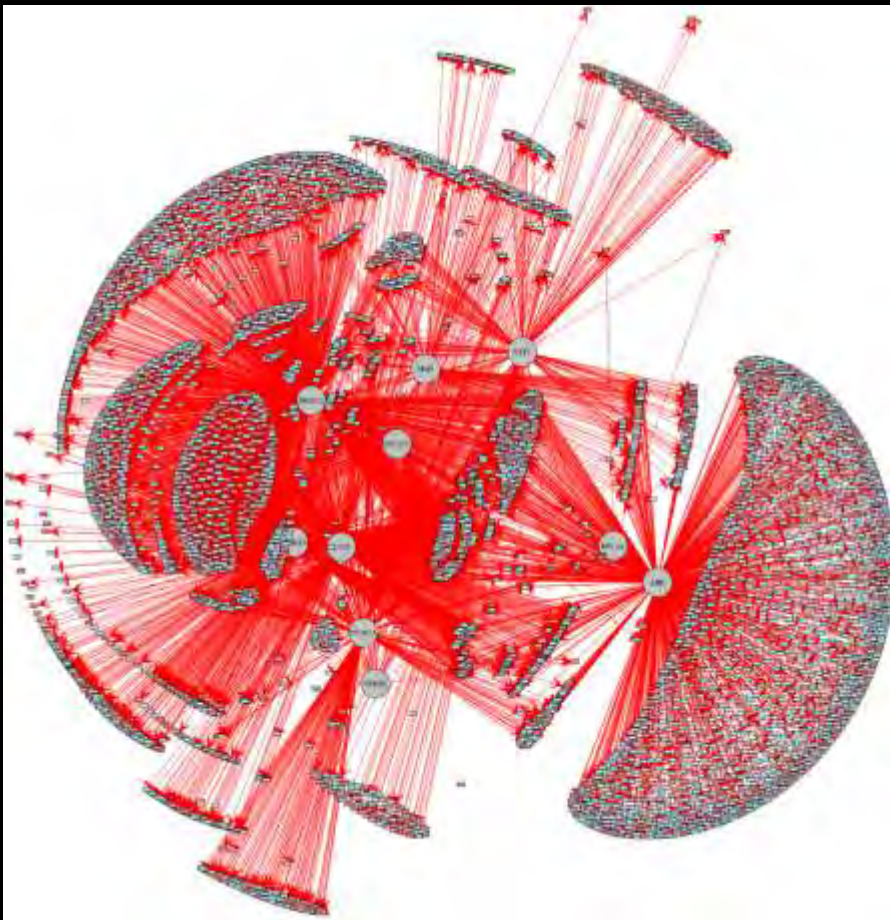
**encoded
information and
expression as cell-
specific signaling
networks**

**patterns of
information flow
within signaling
networks
(network topology)**

**stable
networks and
information fidelity
(health)**

**dysregulated
networks and
altered information
patterns (disease)**

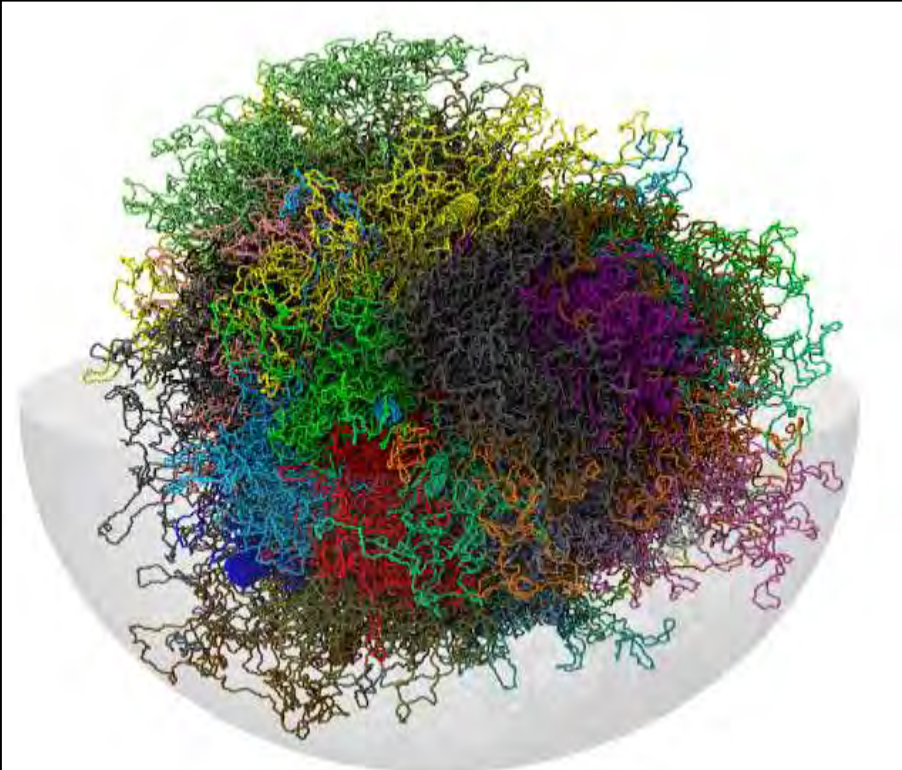
Integrative Gene Expression Network Models and Classification of Functional Modules (Communities) That Span Multiple Chromosomes



Courtesy of Dr. J. Quackenbush, Dana Farber Cancer Center

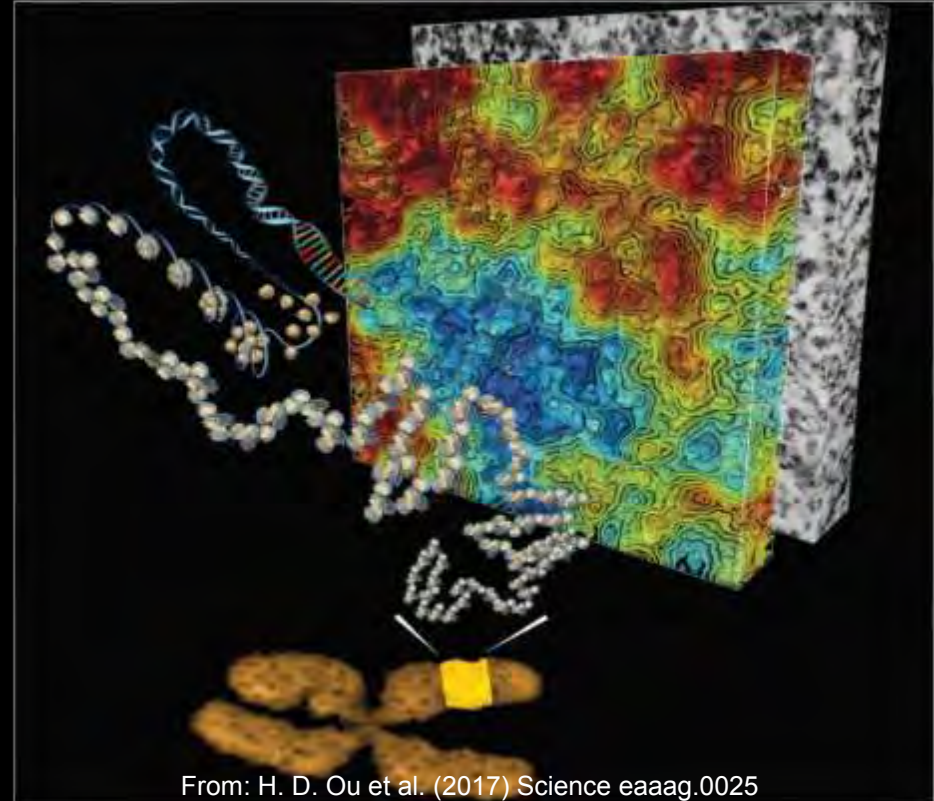
Defining Short- and Long-Range Cis- and Trans- Regulation of Gene Networks

**Chromosomal Neighborhoods:
Understanding the 3-D and 4-D Genome**



From: International School of Advanced Studies (SISSA) [October 26, 2016]

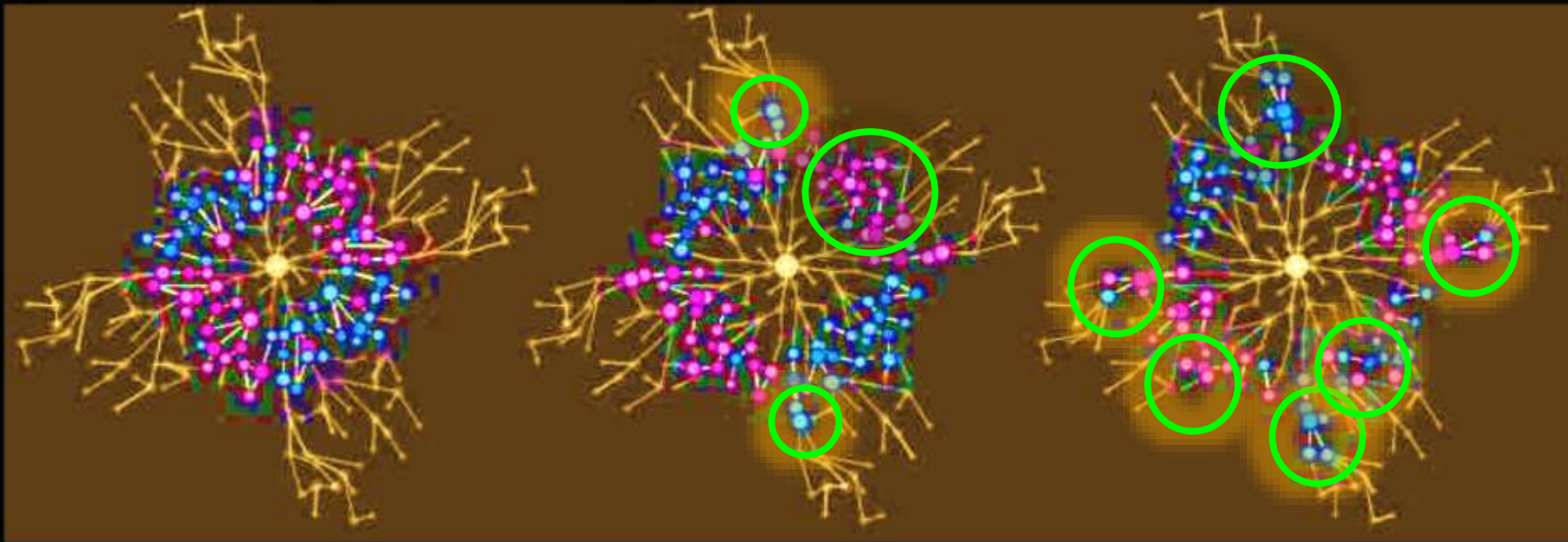
**ChromEMT Mapping of Chromatin
Ultrastructure and DNA Packing**



From: H. D. Ou et al. (2017) Science eaaag.0025

- **spatial and temporal regulation of topological association domains (TADs)**
- **intra and inter-chromosomal cis- and trans- juxtaposition of TFs, promoters and enhancers**

Understanding System State Shifts (Phenomes) and Emergent Perturbations in Molecular Signaling Networks in the Health to Disease Continuum



$T_{1(n)}$

health

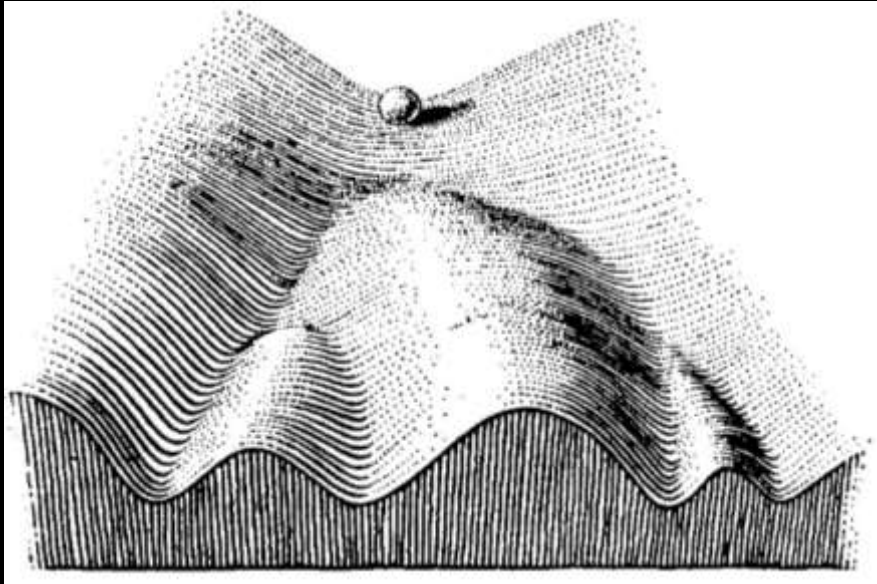
$T_{2(n)}$

subclinical
disease

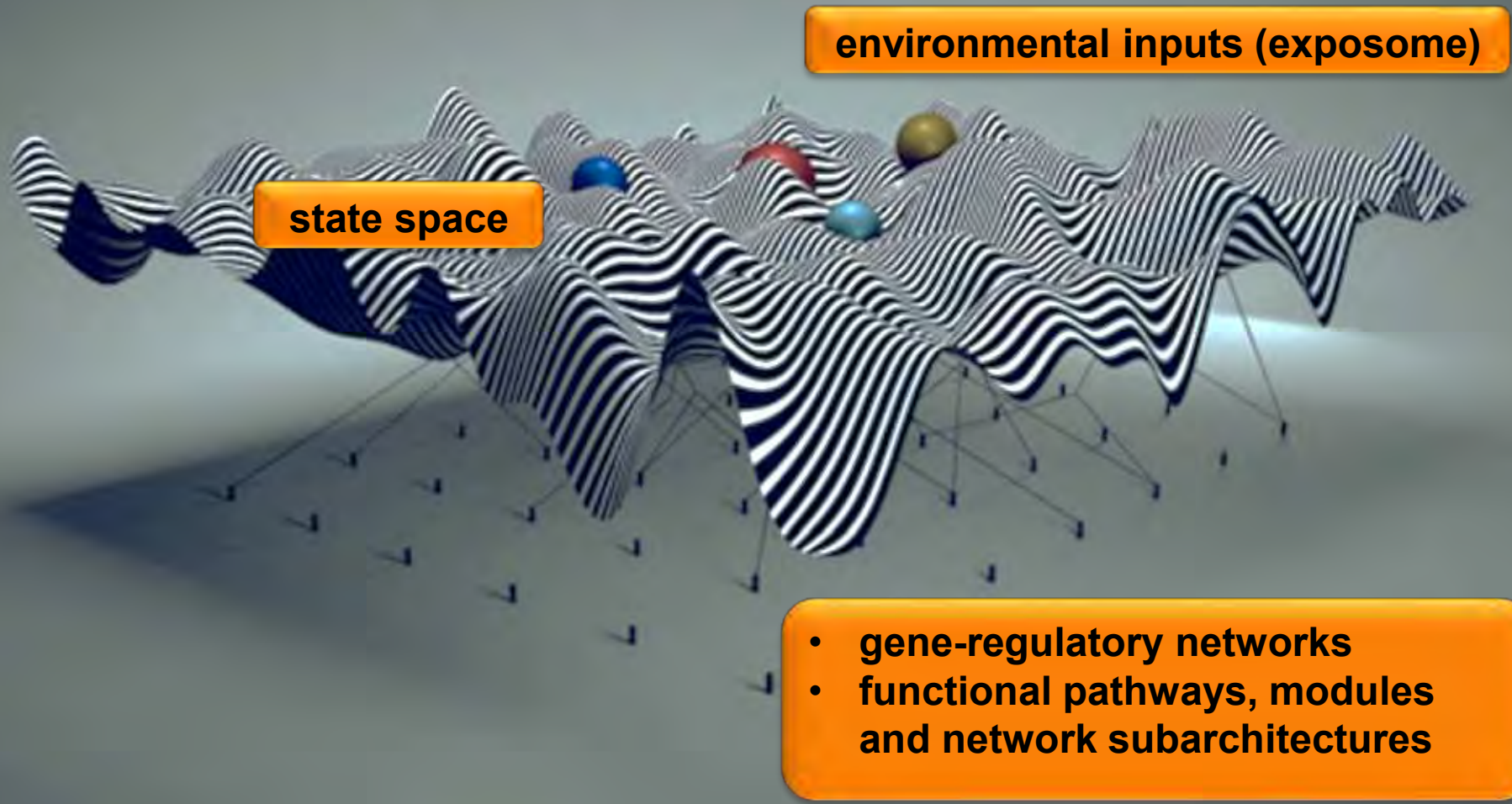
$T_{3(n)}$

overt
disease

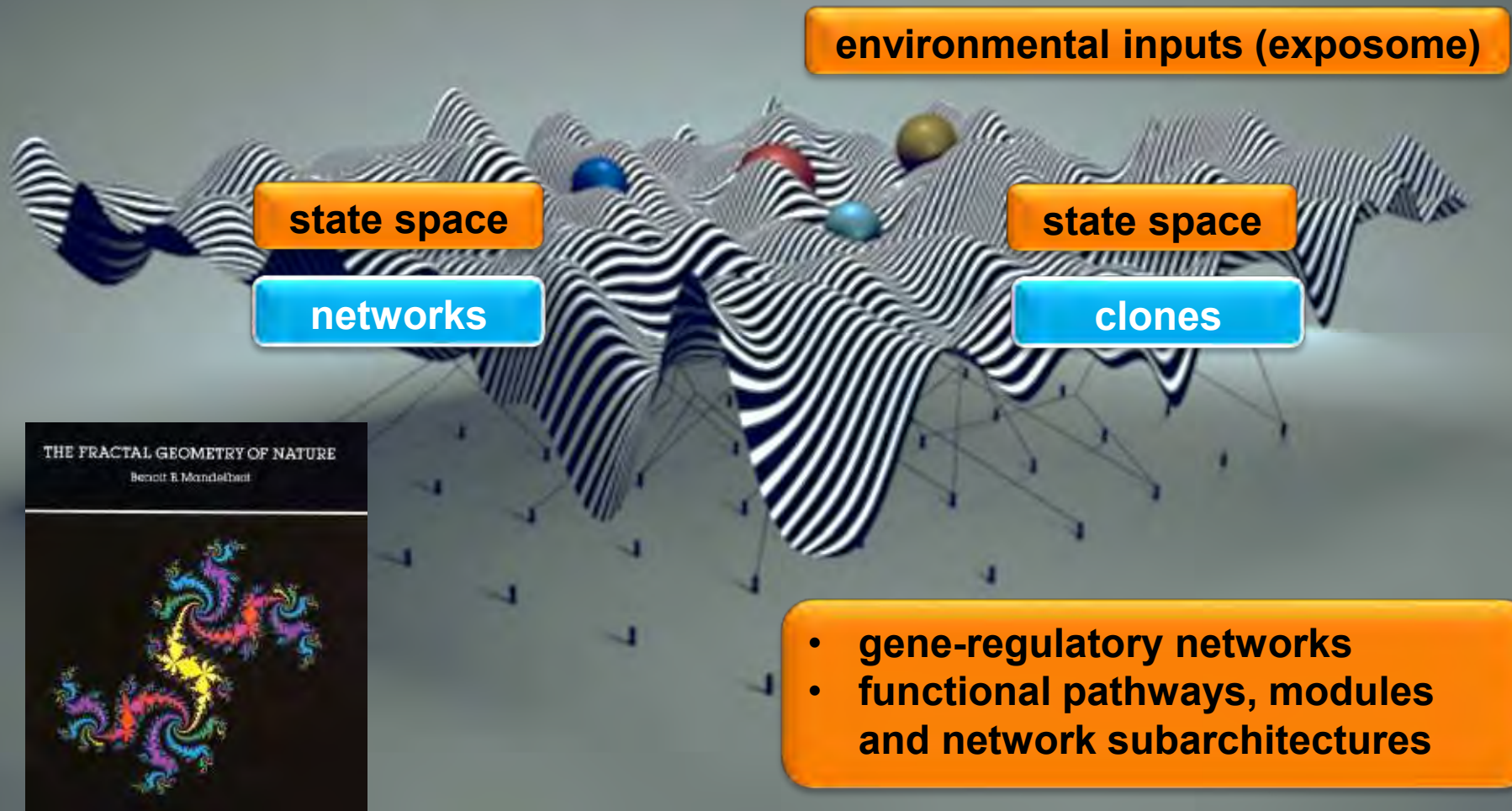
Multi-Attractor Landscapes and System State Space Occupancies in Biological CAS (After Haldane 1957)



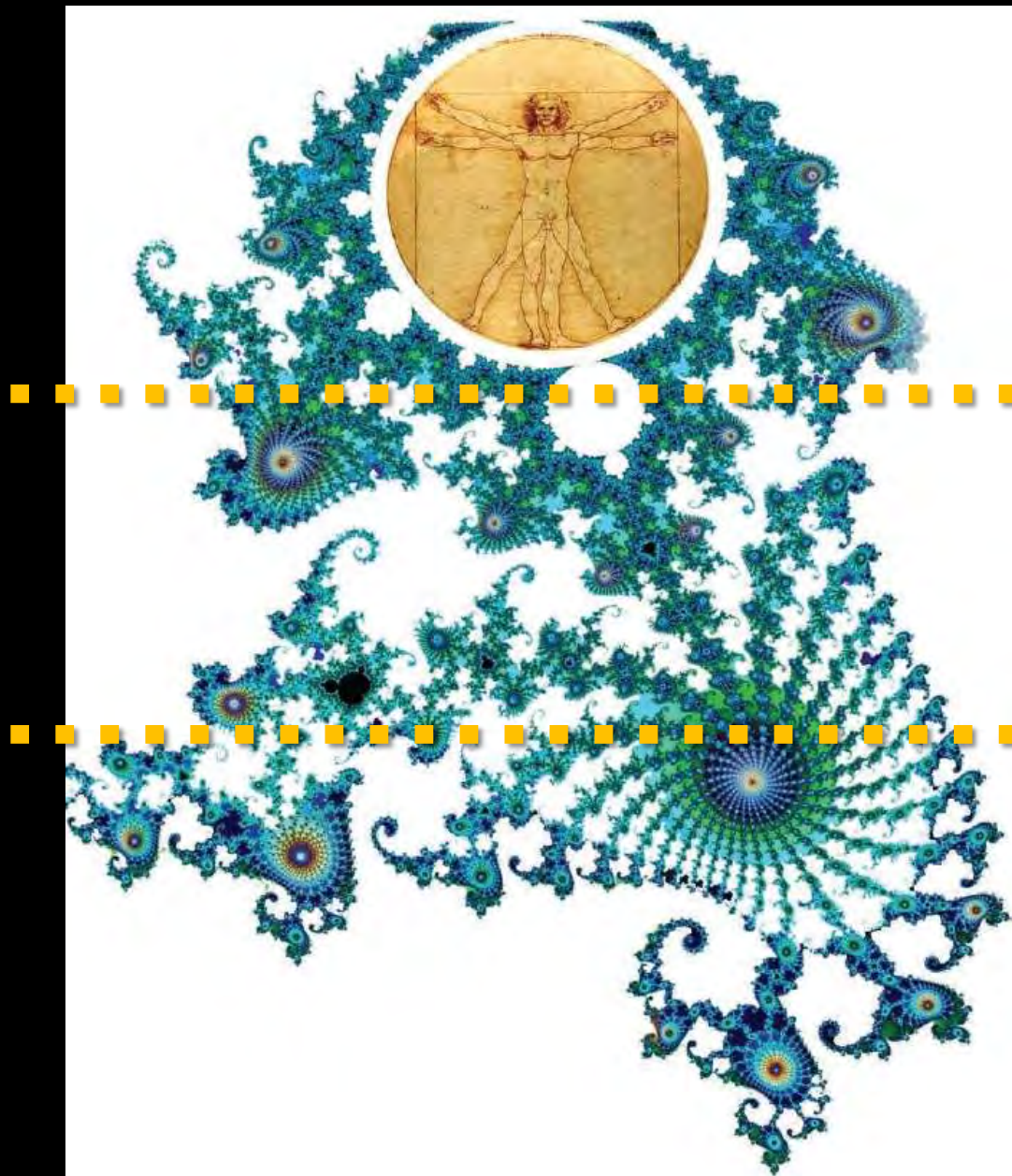
Multi-Attractor Landscapes and State Space Occupancies in CAS



Multi-Attractor Landscapes, State Space Occupancies, and Adaptive, Evolutionary Pathways in CAS



Multi-Attractor CAS Landscapes and State-Space Occupancies in the Health to Disease Continuum



physiology
(homeostasis)

- graded perturbations
- disease predisposition and/or subclinical disease

clinical disease
(pathology)

- disease subtypes and phenotypes

Nature (2018) 556, 463

Nature (2018) 556, 457

<https://doi.org/10.1038/s41586-018-0040-3>

<https://doi.org/10.1038/s41586-018-0040-3>

Identification of the tumour transition states occurring during EMT

Irygenia Pastushenko¹, Audrey Brissonnet¹, Alejandro Sifrim^{1,2,4}, Marco Fioramonti¹, Tatiana Reverco¹, Sébastien Bournat¹, Alexandra Van Keymeulen¹, Daniel Brown^{2,4}, Virginie Moers¹, Sophie Lemaire¹, Sarah De Clercq¹, Emeralda Minguljon¹, Cedric Balsat¹, Yvonne Seikowicz¹, Christine Dubois¹, Florian De Cock¹, Samuel Scizzaro¹, Federico Sopena¹, Angel Lamas¹, Nicky D'Haeene¹, Isabelle Salmon^{2,5}, Jean-Christophe Marine^{2,5}, Thierry Voet^{1,3}, Panagiotis A. Sotiropoulos^{1,3} & Cedric Blanpain^{1,2,4,6}

Intra-tumour diversification in colorectal cancer at the single-cell level

Sophie E. Roerink^{1,2}, Natsuo Sakai^{2,3,4,5}, Henry Lee-Six^{1,2}, Matthew D. Young¹, Liabaili R. Alexandrov^{1,4,5}, Sam Behjati^{1,6}, Thomas J. Mitchell^{1,7}, Sebastian Grassmann¹, Howard Lightfoot¹, David A. Egan^{2,12}, Apollo Prouk¹, Niele Simakman¹, Jornt van Gorp¹⁰, Elizabeth Anderson¹, Stephen J. Gamble¹, Chris Alder¹, Marc van de Wetering², Peter J. Campbell¹, Michael R. Stratton^{1,6} & Hans Clevers^{1,6}

Cell (2018) 173, 595

Deterministic Evolutionary Trajectories Influence Primary Tumor Growth: TRACERx Renal

Samra Turajlic^{1,2,26}, Hang Xu^{1,26}, Kevin Litchfield^{1,26}, Andrew Rowan^{1,26}, Stuart Horswell^{3,26}, Tim Chambers^{1,26}, Tim O'Brien^{4,26}, Jose I. Lopez^{5,26}, Thomas B.K. Watkins¹, David Nicol⁶, Mark Stares¹, Ben Challacombe⁴, Steve Hazell⁷, Ashish Chandra⁸, Thomas J. Mitchell^{9,10}, Lewis Au², Claudia Eichler-Jonsson¹, Faiz Jabbar¹, Aspasia Soultati¹¹, Simon Chowdhury¹¹, Sarah Rudman¹¹, Joanna Lynch², Archana Fernando⁴, Gordon Stamp¹², Emma Nye¹², Aengus Stewart³, Wei Xing¹³, Jonathan C. Smith¹³, Mickael Escudero³, Adam Huffman¹³, Nik Matthews¹⁴, Greg Elgar¹⁴, Ben Phillimore¹⁴, Marta Costa¹⁴, Sharmin Begum¹⁴, Sophia Ward^{1,14,19}, Max Salm³, Stefan Boeing³, Rosalie Fisher¹, Lavinia Spain², Carolina Navas¹, Eva Grönroos¹, Sebastijan Hobor¹, Sarkhara Sharma¹, Ismaeel Aurangzeb¹, Sharanpreet Lall¹¹, Alexander Polson⁸, Mary Varia⁸, Catherine Horsfield⁸, Nicos Fotiadis¹⁵, Lisa Pickering², Roland F. Schwarz¹⁶, Bruno Silva¹³, Javier Herrero¹⁷, Nick M. Luscombe¹⁸, Mariam Jamal-Hanjani¹⁹, Rachel Rosenthal^{17,19}, Nicolai J. Birkbak^{1,19}, Gareth A. Wilson^{1,19}, Orsolya Pipek²⁰, Dezsó Ribli²⁰, Marcin Krzystanek²¹, Istvan Csabai²⁰, Zoltan Szallasi^{21,22}, Martin Gore², Nicholas McGranahan¹⁹, Peter Van Loo^{23,24}, Peter Campbell⁹, James Larkin^{2,4}, Charles Swanton^{1,19,25,27,4} and the TRACERx Renal Consortium

Cell (2018) 173, 581

Cell (2018) 173, 611

Tracking Cancer Evolution Reveals Constrained Routes to Metastases: TRACERx Renal

Samra Turajlic^{1,2,26}, Hang Xu^{1,26}, Kevin Litchfield^{1,26}, Andrew Rowan^{1,26}, Tim Chambers^{1,26}, Jose I. Lopez^{5,26}, David Nicol⁶, Tim O'Brien^{4,26}, James Larkin^{2,26}, Stuart Horswell^{3,26}, Mark Stares¹, Lewis Au², Mariam Jamal-Hanjani¹⁹, Ben Challacombe⁴, Ashish Chandra⁸, Steve Hazell⁷, Claudia Eichler-Jonsson¹, Aspasia Soultati¹¹, Simon Chowdhury¹¹, Sarah Rudman¹¹, Joanna Lynch², Archana Fernando⁴, Gordon Stamp¹², Emma Nye¹², Faiz Jabbar¹, Lavinia Spain², Sharanpreet Lall¹¹, Rosa Guarach¹², Mary Falzon¹³, Ian Proctor¹³, Lisa Pickering², Martin Gore², Thomas B.K. Watkins¹, Sophia Ward^{1,14}, Aengus Stewart³, Renzo DiNatale¹⁴, Maria F. Becerra¹⁴, Ed Reznik¹⁵, James J. Hsieh¹⁰, Todd A. Richmond¹⁷, George F. Mayhew¹⁷, Samantha M. Hill¹⁷, Catherine D. McNally¹⁷, Carol Jones¹⁸, Heidi Rosenbaum¹⁷, Stacey Stanislaw¹⁸, Daniel L. Burgess¹⁷, Nelson R. Alexander¹⁸, Charles Swanton^{1,19,25,27,4}, PEACE, and the TRACERx Renal Consortium

Timing the Landmark Events in the Evolution of Clear Cell Renal Cell Cancer: TRACERx Renal

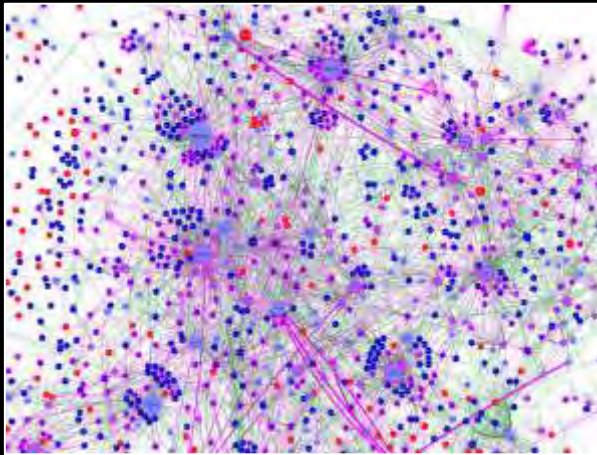
Thomas J. Mitchell^{1,2,27}, Samra Turajlic^{2,4,27}, Andrew Rowan^{2,27}, David Nicol^{4,27}, James H.R. Farmer⁴, Tim O'Brien⁴, Inigo Martincorena¹, Patrick Tarpey¹, Nicos Angelopoulos¹, Lucy R. Yates^{1,11}, Adam P. Butler¹, Keiran Raine¹, Grant D. Stewart², Ben Challacombe¹¹, Archana Fernando⁴, Jose I. Lopez⁵, Steve Hazell⁷, Ashish Chandra⁸, Simon Chowdhury¹¹, Sarah Rudman¹¹, Aspasia Soultati¹¹, Gordon Stamp¹², Nicos Fotiadis¹⁵, Lisa Pickering², Lewis Au², Lavinia Spain², Joanna Lynch², Mark Stares¹, Jon Teague¹, Francesco Maura¹, David C. Wedge¹⁰, Stuart Horswell¹¹, Tim Chambers¹, Kevin Litchfield¹, Hang Xu¹, Aengus Stewart¹¹, Reza Elaidi¹², Stéphane Oudard¹², Nicholas McGranahan^{1,19}, Istvan Csabai²⁰, Martin Gore², P. Andrew Futreal²⁰, James Larkin⁴, Andy G. Lynch^{2,19}, Zoltan Szallasi^{1,19}, Charles Swanton^{1,19,25,27,4}, Peter J. Campbell^{1,19,25,27,4} and the TRACERx Renal Consortium

Dynamic Modeling of Signaling Pathways and Networks in Complex Systems

- **what parts of the system and the subsystem networks are the most/least sensitive to perturbation?**
- **what part(s) of the network(s) are most/least influential on the rest of the network when perturbed?**
- **exploitation to identify new R_x targets and prediction of most likely trajectories of R_x resistance**

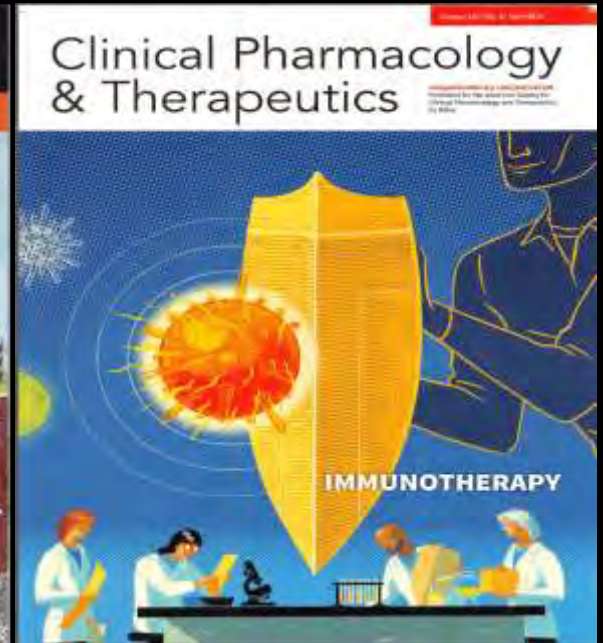
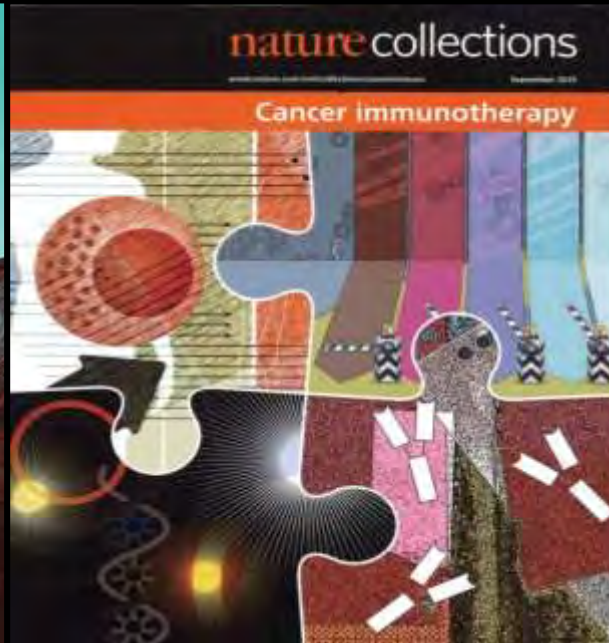
A Disturbing Question:

Is Unifocal R_x Modulation of Complex Network Dysregulation in Advanced Chronic Diseases Feasible or a Delusion?



- “too disrupted to restore”? (homeostatic reset) ?
- multi-node/multi-module/
multi-subnetwork dysregulation
- low feasibility of multi- R_x intervention against multiple dysregulated targets ?
- even lower feasibility of design of promiscuous multi-target single R_x ?

The Promise of Cancer Immunotherapy



Cancer Immuno-Oncology (I/O) Therapies in Clinical Trials (4/18)*

- **over 300 investigational therapies and 1700 clinical trials**
- **late stage Phase II/III pipeline dominated by agents with 4 MOAs**
 - **anti-CTLA4, anti-PDI, anti-PD-LI, CD19 modulation (CAR-T cells)**
- **enthusiasm for indoleamine-pyrole-2, 3 dioxygenase (INDO/IDO) inhibitors dashed and recent corporate withdrawals (4/18)**
- **additional 52 immune-targets under investigation**

Host Immune-Tumor Interactions and the Tumor-Immune Microenvironment (TIME)

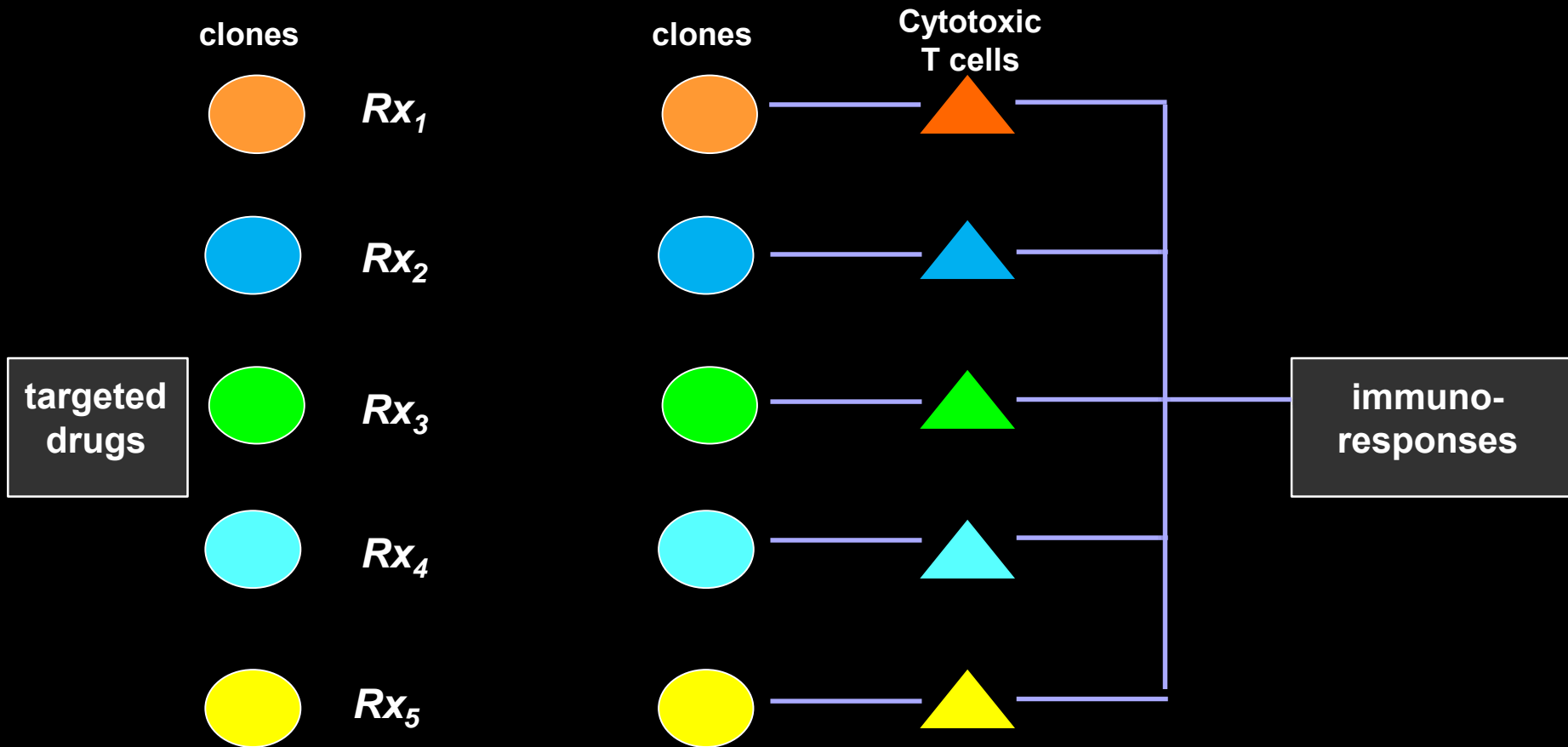
Clone Wars

**Relentless Emergence of New Tumor Cell Clones
During Tumor Progression and Immune Evasion**

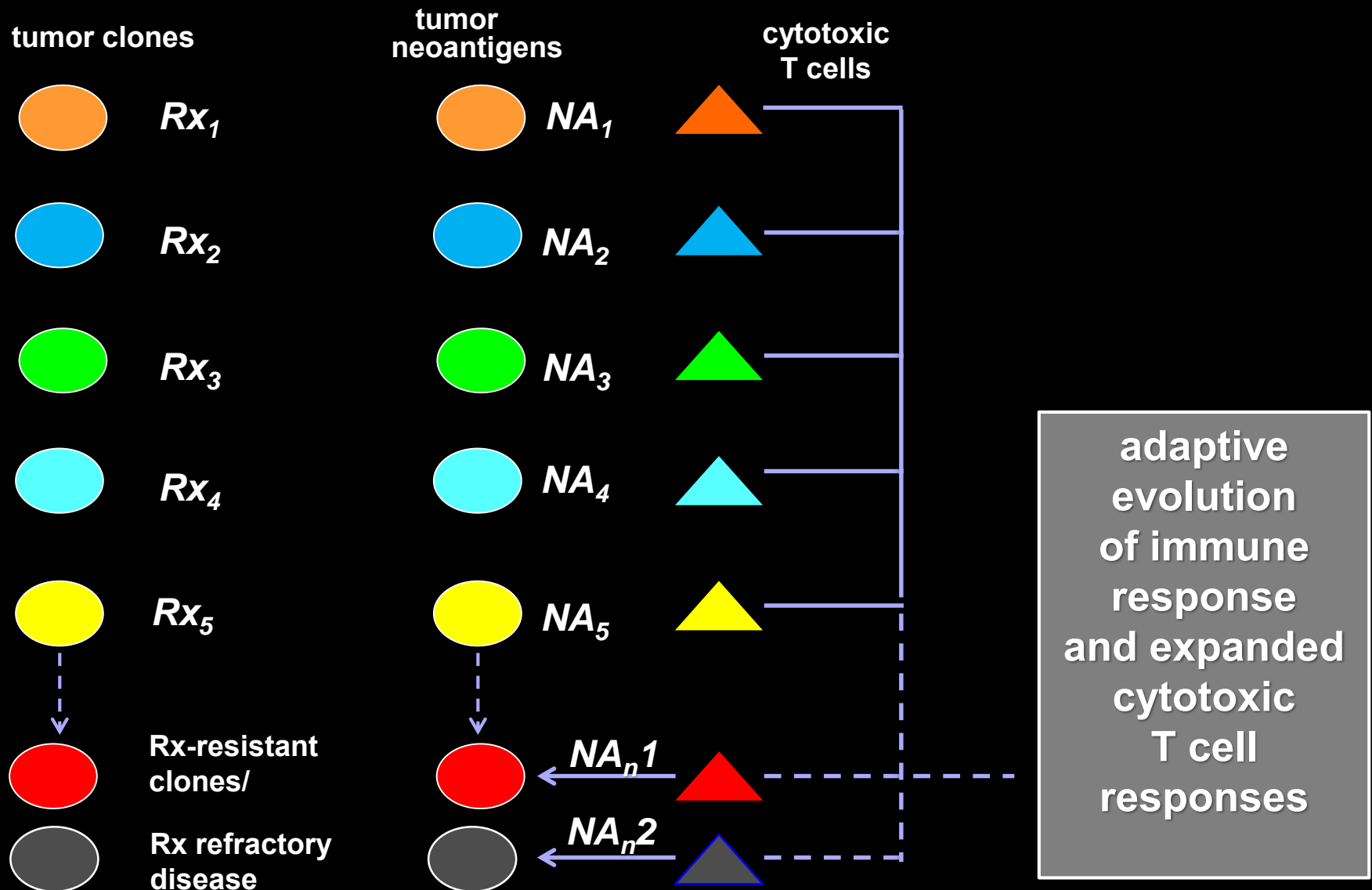
versus

**Activation of Host T Lymphocyte Clones to
Kill (Neo)Antigen-Specific Tumor Clones**

Therapeutic Strategies for Circumvention of Clonal Diversity in Malignant Tumors: Single Target Drugs (Rx) versus Immunotherapeutics (Irx)



Circumventing the Inevitable Drug Resistance Problem in Targeted Rx Therapy versus Therapeutic Restoration of Effective Immune Surveillance



Realizing The Promise of Cancer Immunotherapy

- **wide variation in R_x response rates**
 - **only 20 - 40% positive responses even in the most responsive tumors**
- **lack of diagnostic tests to reliably predict responder vs. non-responder patients**
- **improving response rates across all malignancies and all stages**
- **will I/O combinations increase response rates?**

Tumor Mutational Burden and Objective Response Rate with Anti-PD-1 or Anti-PD-L1 in 27 Tumor Types

The scatter plot illustrates the relationship between the median number of coding somatic mutations per megabase (MB) and the objective response rate (ORR) for 27 different tumor types. The X-axis represents the Median No. of Coding Somatic Mutations per MB, ranging from 0 to 50. The Y-axis represents the Objective Response Rate (%), ranging from 0 to 50. A diagonal line indicates the expected ORR based on the number of mutations. Tumor types are labeled, and data points are colored and sized according to the number of tumors analyzed (100, 1000, 10000).

Objective Response Rate (no. of patients evaluated):

- 50
- 100
- 500
- 1000

Tumor Mutational Burden (no. of tumors analyzed):

- 100
- 1000
- 10,000

Tumor Types and Approximate Data Points:

Tumor Type	Median No. of Coding Somatic Mutations per MB (approx.)	Objective Response Rate (%) (approx.)	Number of Tumors Analyzed (approx.)
Cutaneous squamous-cell	45	50	100
Noncolorectal (MMRd)	30	38	100
Colorectal (MMRd)	45	30	100
Melanoma	15	38	1000
Merkel-cell	25	42	100
Renal-cell	20	25	100
Anal	25	25	100
Cervical	25	20	100
Hepatocellular	20	18	100
Urothelial	10	18	1000
NSCLC (squamous)	15	18	1000
NSCLC (nonsquamous)	10	18	1000
Head and neck	10	15	1000
Endometrial	10	13	100
Mesothelioma	5	13	100
Sarcoma	5	10	100
Ovarian	10	10	100
Glioblastoma	5	8	100
Prostate	5	8	100
Adrenocortical	5	5	100
Breast	10	8	100
Small-cell lung	15	10	100
Esophagogastric	10	10	1000
Uveal	2	5	100
Pancreatic	2	0	100
Germ-cell	5	0	100
Colorectal (MMRp)	10	0	100

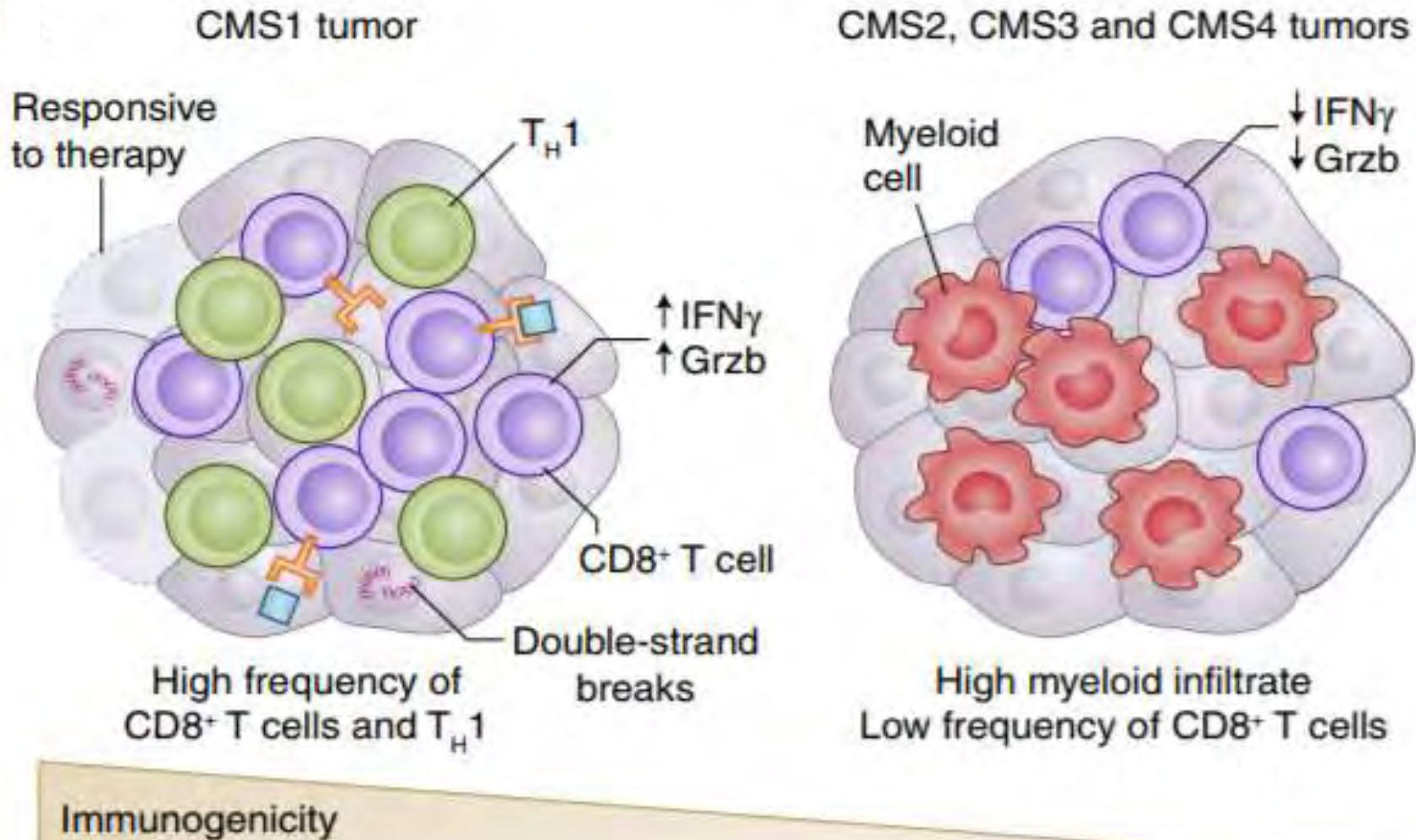
From: M. Yarchoan et al. (2017) NEJM 377, 2501

[illegible]

From: D. S. Chen and I. Mellman (2017) Nature 541, 321

Development of Multi-parameter 'Immunoscore' Assays to Predict Responsiveness to Immunotherapy

TIME in Four Consensus Molecular Subtypes (CMS) in Colorectal Cancer



The lasting health toll of
chemical warfare p. 20

Hidden impacts of
air pollution p. 39

Flying through Saturn's
ionosphere p. 66

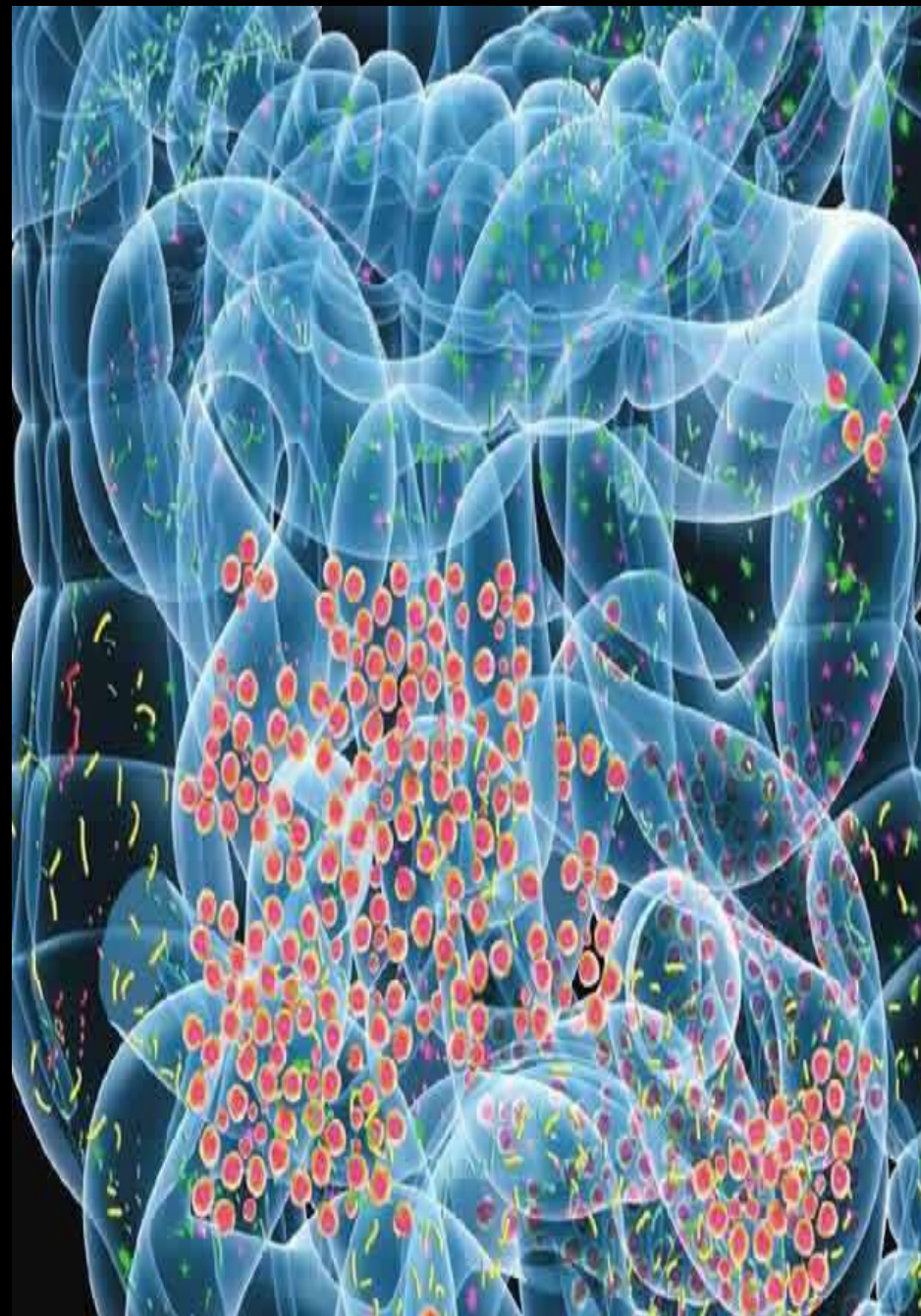
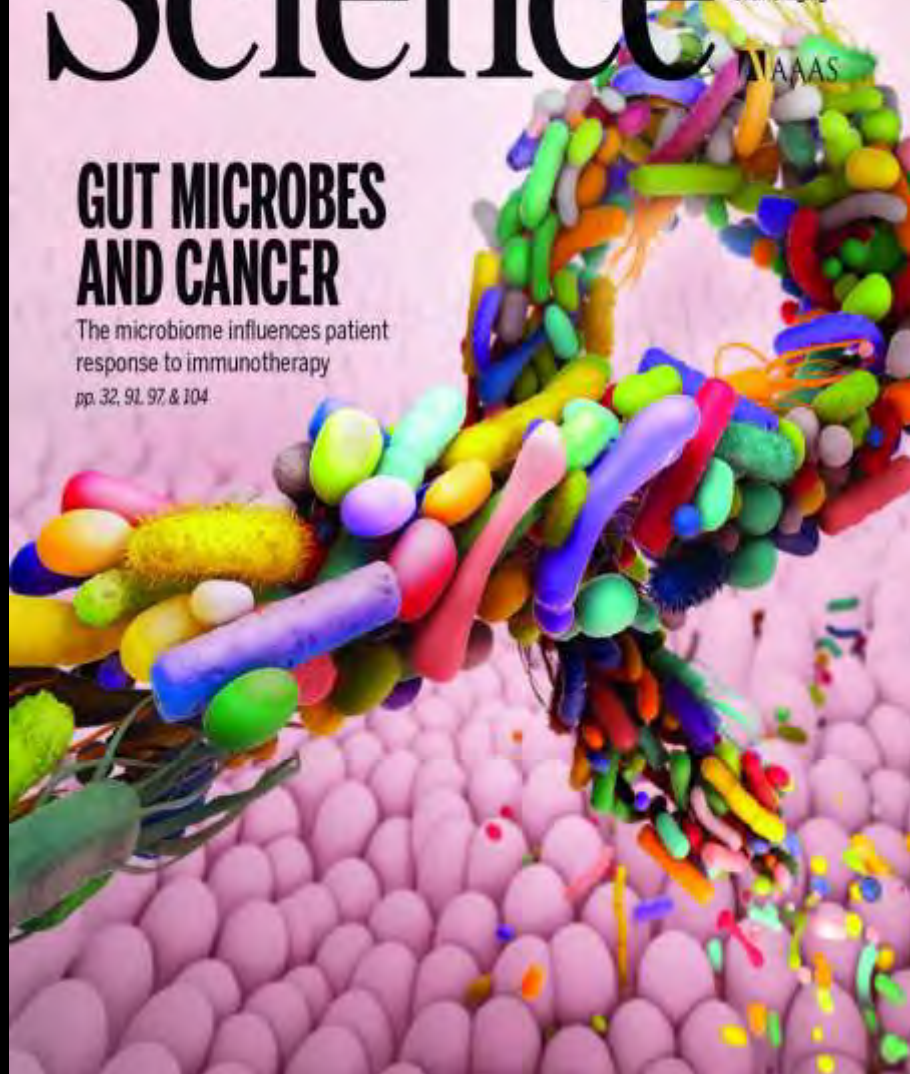
Science

\$15
5 JANUARY 2018
sciencemag.org

GUT MICROBES AND CANCER

The microbiome influences patient
response to immunotherapy

pp. 32, 91, 97 & 104



The Promise of Immunotherapy: Is Widespread Adoption Economically Feasible?



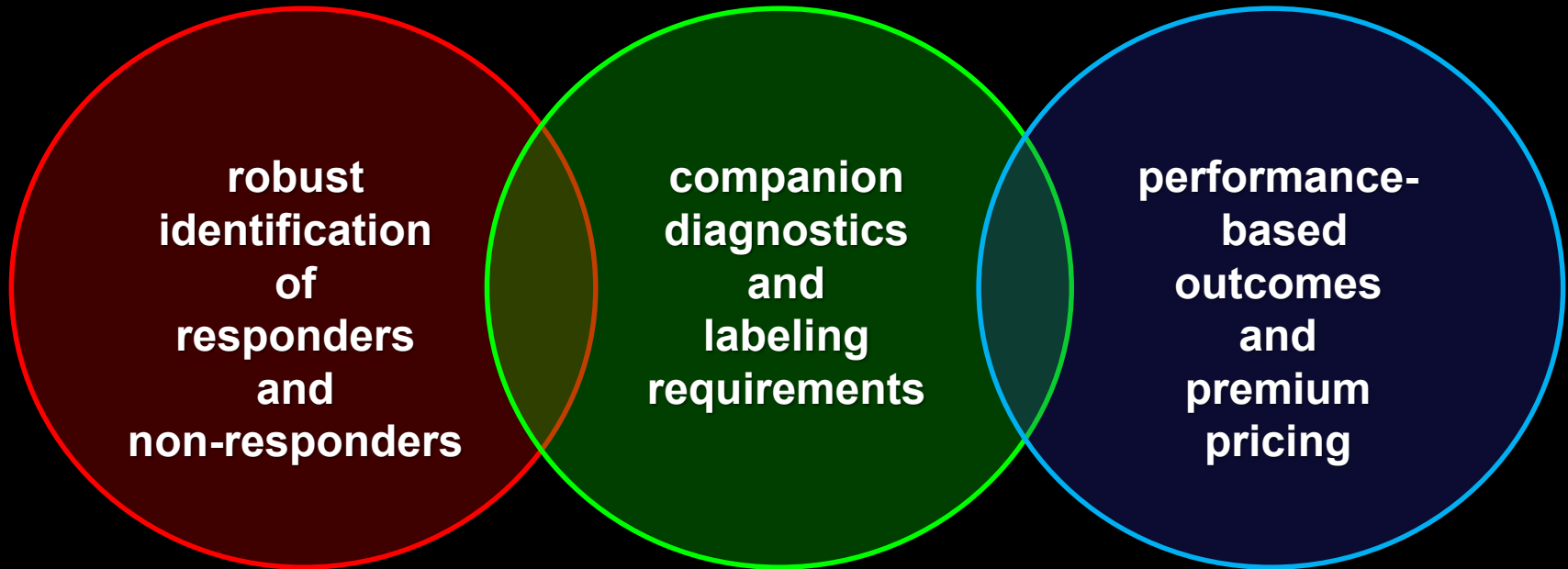
- unit Rx cost (\$100 - 400K)
- indirect care cost
- escalating cost of combination Rx regimens
- extravagant cost of cell-based therapies (\$500K - \$1.5 million)
- complex clinical management challenges and compatibility with community oncology services?

Understandable Enthusiasms But With Risk of Considerable Waste in Patient Resources and Cost



- proliferation of I/O combination trials
absent biological rationale for dose selection, sequence, timing, number of cycles and duration
 - I/O : I/O
 - I/O : chemo -
 - I/O : targeted Rx
 - I/O : oncolytic viruses
- patient expectations
 - informed consent vs informed risk
- market saturation and performance-based pricing?

Performance-Based Contracts and Pricing: The Inevitable Future Landscape for Cancer Therapy?



**integration of R:NR phenotypes into clinical
trials and registration dossier**

risk sharing

Hype Versus Hope- A Delicate Ethical Balance: Come and Be Cured by Us: (Go Elsewhere at Your Peril) !

WE CAN NOW SEE CANCER SO PRECISELY, WE CAN PREDICT ITS FUTURE.

More Science. Less Fear.

Memorial Sloan Kettering Cancer Center

WE SEE THROUGH CANCER'S DISGUISE.

Author is leading public awareness efforts to influence...

Harvard Medical School

Who will crack the cancer code?

For 50 years, the search for a cure has been a journey of discovery...

DANA-FARBER CANCER INSTITUTE

Attacking cancer is now personal.

Intermountain Precision Genomics

YOUR BODY YOUR HOPE

Stand between ignorance and hope. It's time to fighting cancer...

City of Hope

DID TRIPLE NEGATIVE BREAST CANCER TAKE THE LIFE OF ELIANA MARIN?

NO, NO, NO.

Mass General Hospital

THE MET

Greene

Harvard Medical School

THE THRILL OF DEFEAT

Harvard Medical School

WE ARE COMING AT CANCER IN WAYS CANCER DIDN'T SEE COMING

MIRACLE SCIENCE

We're not just fighting cancer. Now we're outsmarting it.

Harvard Medical School

H.R. 5427: "Right to Try" Legislation Signed by President D. Trump 30 May 2018

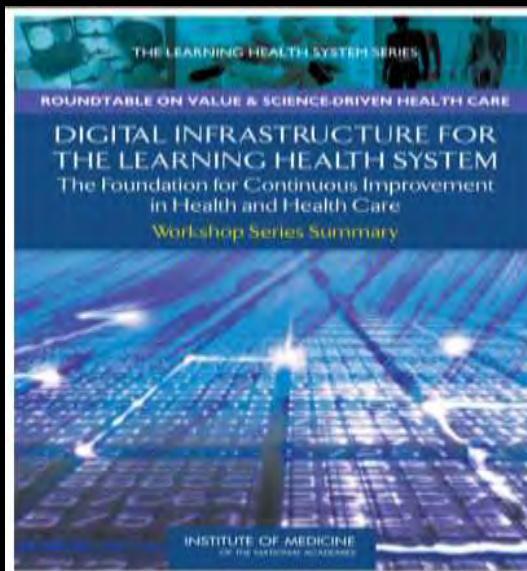
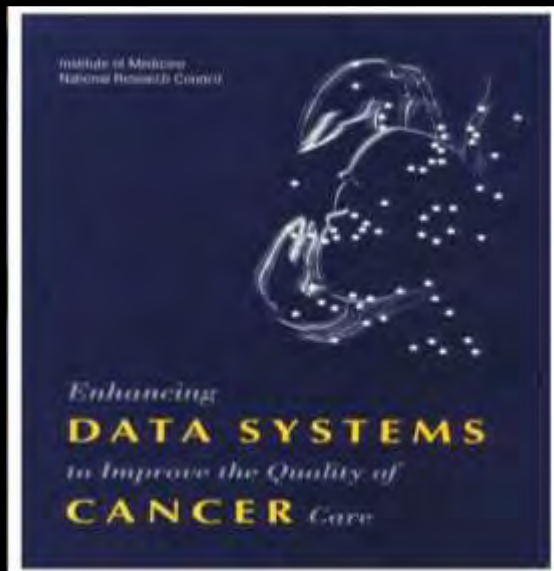


Now Comes the Really Hard Part!

Building a Learning Healthcare System

**Robust Data as the Core Element in Improved
Cancer Control and Outcomes**

Building a Learning Health Care System and a National Cancer Data Ecosystem



Making Precision Oncology a Reality

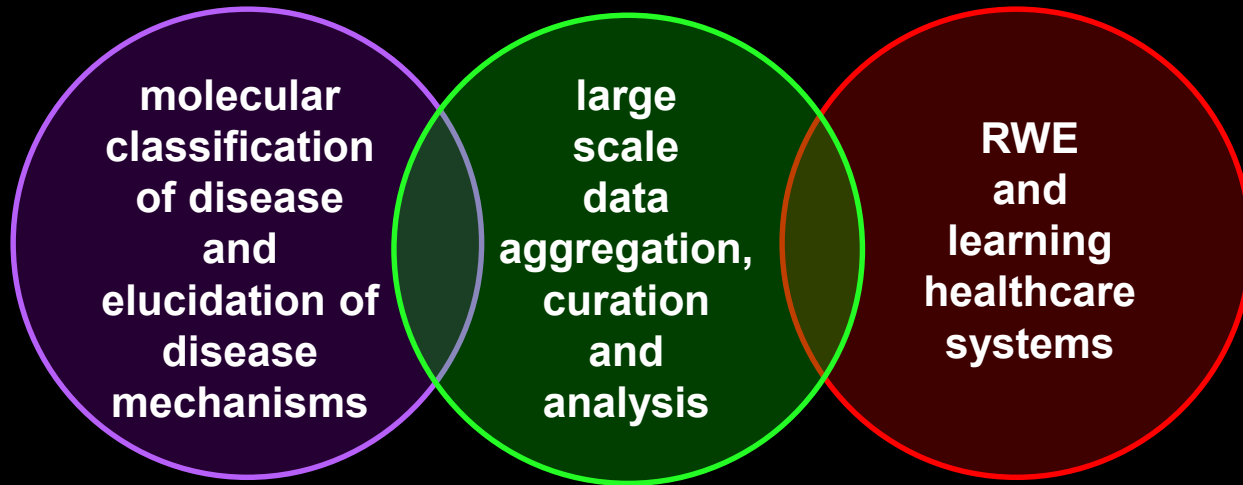
deep phenotyping

**integration of molecular, clinical,
social and environmental data**

**longitudinal, dynamic data capture
versus
isolated static snapshots**

managing the data deluge

Precision Medicine and Computational Medicine: Evolving Inter-dependencies



The Big Data Challenge


V6: volume, variety, velocity, veracity, virtualization, value

D3: distributed, dynamic, decision support

I3: infrastructure, investment, intelligent systems

Population Health Research and Precision Oncology: Blurring the Boundaries Between Daily Life and Interactions with the Healthcare System

- **every encounter (clinical and non-clinical)
is a data point**
- **every individual is a data node**
- **every individual is a research asset**
- **every individual is their own control**



HELL IS THE PLACE WHERE NOTHING CONNECTS — T.S. ELIOT



**Welcome to
The World of
Biomedical Research
and
Healthcare Information Systems**

The Democratization of Healthcare Information and Data

- m (mobile) health apps
- wearables/sensors/implanted devices and wireless technologies
- social media analytics
- geospatial sensors
- IoT

Integration of Molecular Profiling, Clinical and Social Datasets for Computable Disease Phenotypes

- **need for generalizable computational infrastructure for diverse deep phenotyping data classes**
 - **HL7 Fast Healthcare Interoperability Resources (FHIR)**
 - **integration of cTAKES, SMART, SHARP, TIES, OBO**
- **ONC requirements for EHR interoperability**
- **payer requirements for RWE**
 - **new trial protocols and registries**

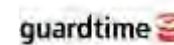
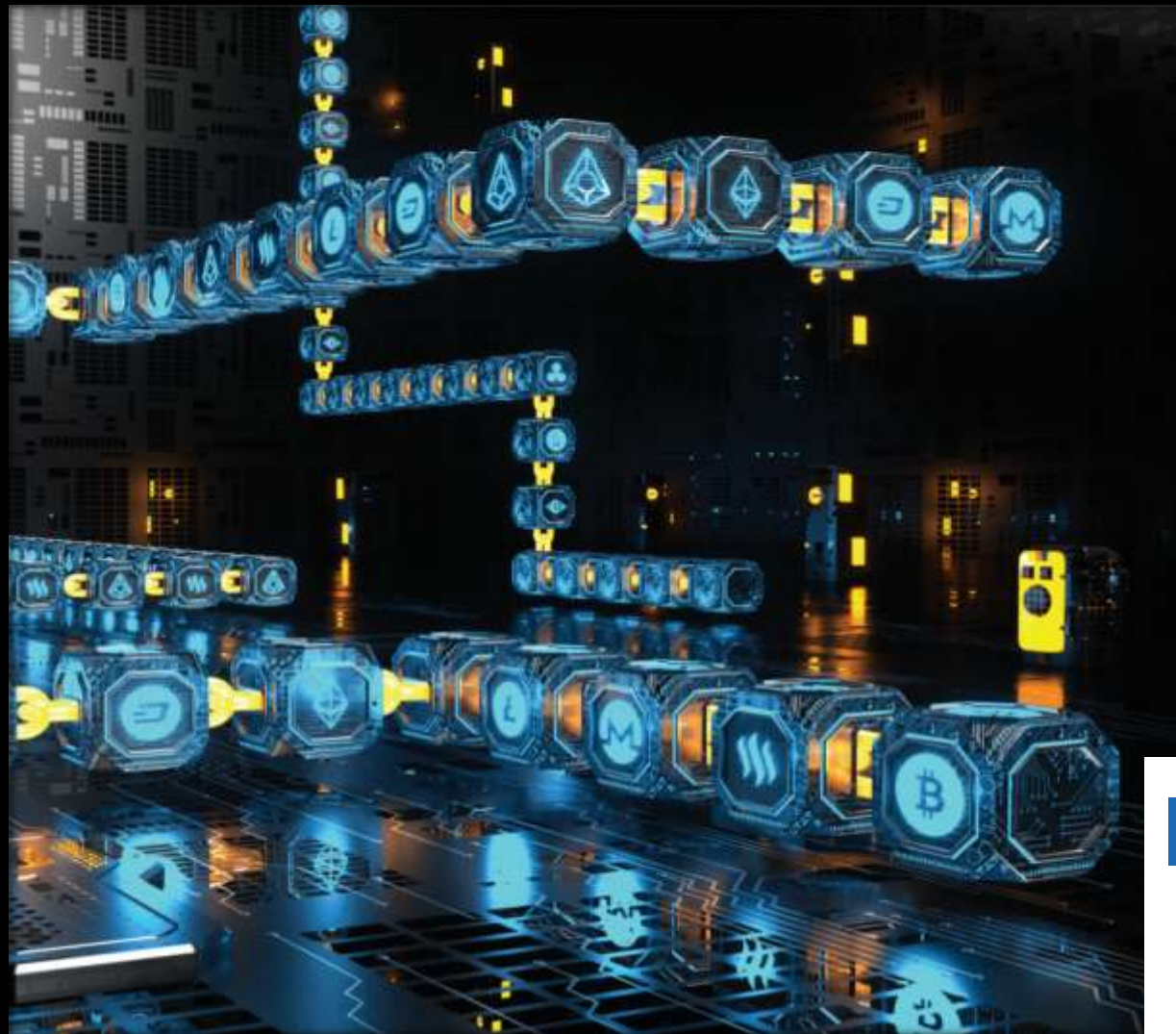
Data Sharing in Oncology

- **TCGA (The Cancer Genome Atlas)**
 - **GENIE (Genomics, Evidence, Neoplasia, Information Exchange – AACR)**
 - **ASCO CancerLinQ**
 - **NIH Genomic Data Commons**
 - **Global Alliance for Genomics and Health (GA4GH)**
 - **Molecular Evidence Development Consortium**
 - **ORIEN (Oncology Research Information Network)**
 - **TARGET (Therapeutically Applicable Research to Generate Effective Treatments – NCI)**
- **NIH Big Data to Knowledge**
 - **NIH ClinGen and ClinVar**

Issues in Open Data Initiatives and Data Sharing

- **HIPPA and protected health information (PHI)**
- **tracking data provenance in aggregated data/meta-analysis**
- **voluntary or imposed data deposition**
- **credits: researchers versus trialists versus informatician versus patient interests**
- **IP and regulatory policies for analytical algorithms for machine learning/artificial intelligence**
- **ownership, privacy, EU-GDPR**

Early Entrants Into The Use of Blockchain for Secure Healthcare Data



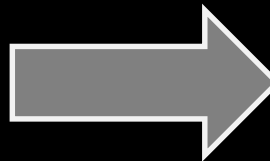
Precision Medicine and Digital Health: Building a Learning Healthcare System

**qualitative,
descriptive
information of
uncertain quality and
provenance**



**quantitative data
of known
provenance and
validated quality**

**complex ecosystem
of largely
unconnected data
sources**



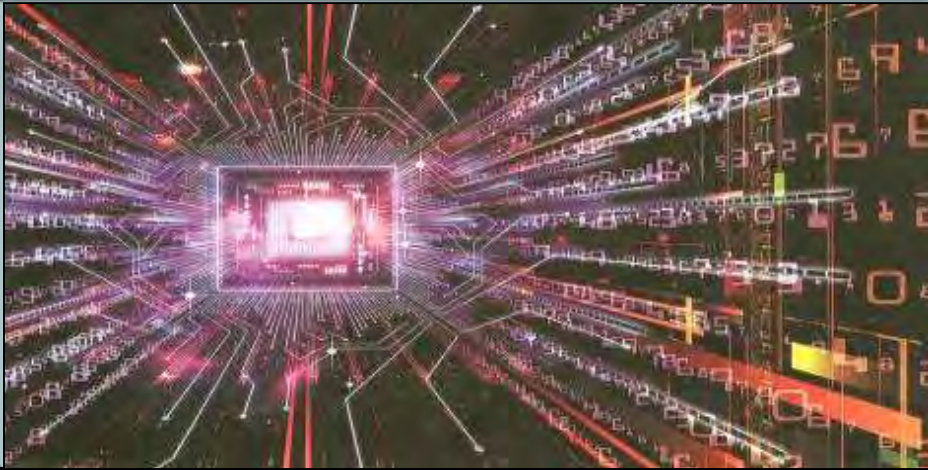
**evolving,
inter-connected
networks of data
sources for robust
decisions and
improved care**

Technology Acceleration and Convergence: The Escalating Challenge for Professional Competency, Decision-Support and Future Medical Education

Data Deluge



Cognitive Bandwidth Limits



Automated Analytics and Decision Support



Facile Formats for Actionable Decisions

Artificial Intelligence, Pattern Analysis and Medical Practice



Incorporation of AI could transform cancer diagnosis in UK - PM May



May 21, 2018

Br Dr Ananya Mandal, MD

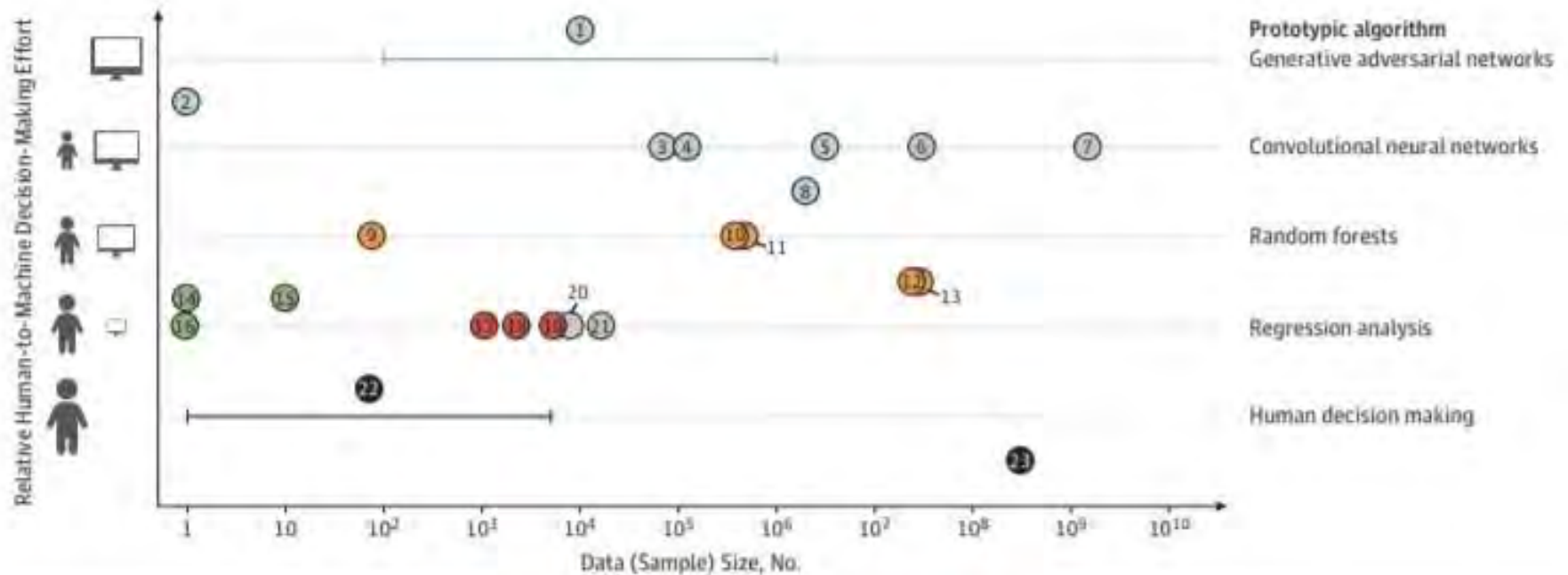
According to Prime Minister Theresa May, Artificial Intelligence (AI) is soon to change the scene in cancer and other disease diagnosis. She is to speak today in Macclesfield where she would acknowledge AI as a “new weapon” that is being used by the NHS and technology companies in research.

“I don’t think any physician today should be practicing without artificial intelligence assisting in their practice.

It’s just impossible otherwise to pick up on patterns, to pick up on trends to really monitor care.”

**Bernard J. Tyson
CEO, Kaiser Permanente
Cited in Forbes: The Future of Work
1 March 2017**

Machine Learning and Big Data



Deep learning

- ① Generative adversarial networks (2014)
- ② Google AlphaGo Zero (2017)
- ③ ATM check readers (1998)
- ④ Google diabetic retinopathy (2016)
- ⑤ ImageNet computer vision models (2012-2017)
- ⑥ Google AlphaGo (2015)
- ⑦ Facebook Photo Tagger (2015)
- ⑧ Prediction of 1-y all-cause mortality (2017)

Classic machine learning

- ⑨ Diffuse large B-cell lymphoma outcome prediction by gene-expression profiling (2002)
- ⑩ EHR-based CV risk prediction (2017)
- ⑪ Netflix Prize winner (2006)
- ⑫ Google Search (1998)
- ⑬ Amazon product recommendation (2003)

Expert AI systems

- ⑭ MYCIN (1975)
- ⑮ CASNET (1982)
- ⑯ DXplain (1986)

Risk calculators

- ⑰ CHA₂DS₂-VASc Score for atrial fibrillation stroke risk (2017)
- ⑱ MELD end-stage liver disease risk score (2001)
- ⑲ Framingham CV risk score (1998)

Randomized Clinical Trials

- ⑳ Celecoxib vs nonsteroidal anti-inflammatory drugs for osteoarthritis and rheumatoid arthritis (2002)
- ㉑ Use of estrogen plus progestin in healthy postmenopausal women (2002)

Other

- ㉒ Clinical wisdom
- ㉓ Mortality rate estimates from US Census (2010)

Just What the Data Ordered

Black Box Medicine:

**Machine Intelligence and Algorithms for
Clinical Diagnosis and Treatment Decisions**

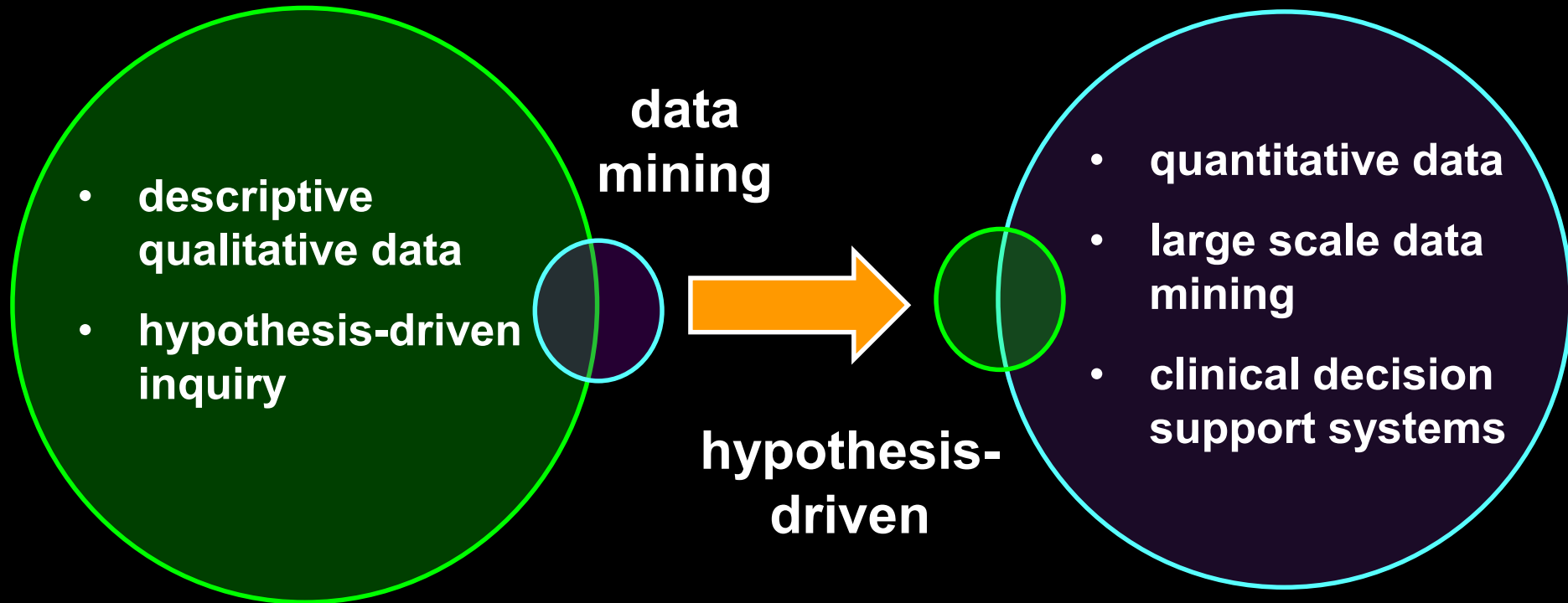
Critical Questions in the Application of ML/AI Platforms in Profiling Large Scale Biomedical Data

- **overfitting and bias in datasets used in training**
 - **error propagation versus automated recognition and exclusion of questionable data**
- **scale and layered datasets**
 - **impact of accretion by incorporation of legacy systems of uncertain quality/provenance?**
- **“black box” effects versus “explainable AI”**
 - **algorithm evolution neither predicted nor understood by original coders?**
 - **generative adversarial networks (GANs)**

Artificial Intelligence (AI) and Healthcare

- **will physicians, payers and patients trust AI?**
- **how will AI tools be integrated into current work flow or will radical reorganization/re-training be required?**
- **how will AI platforms alter payment schemes?**
- **how will AI algorithms/decision analytics be regulated?**
- **which clinical specialities/processes be at risk of replacement by AI and when?**
- **how will professional competencies in using AI decision-support tools be defined?**
 - **MD curriculum, CME**
- **what new malpractice liabilities will emerge by failure to use/interpret AI platforms**

A Pending Transition in Biomedical Research and Clinical Care Decisions?





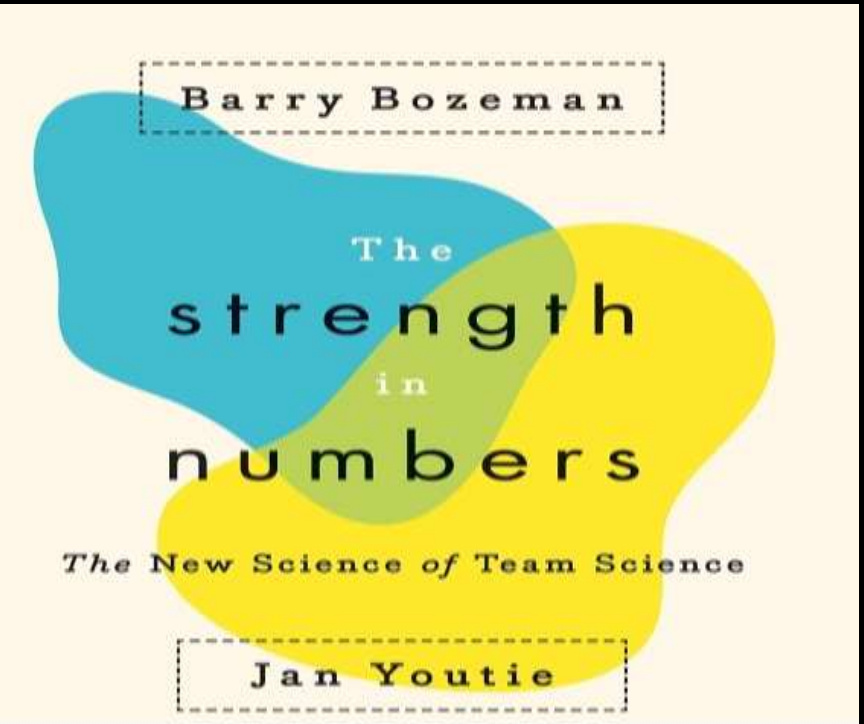
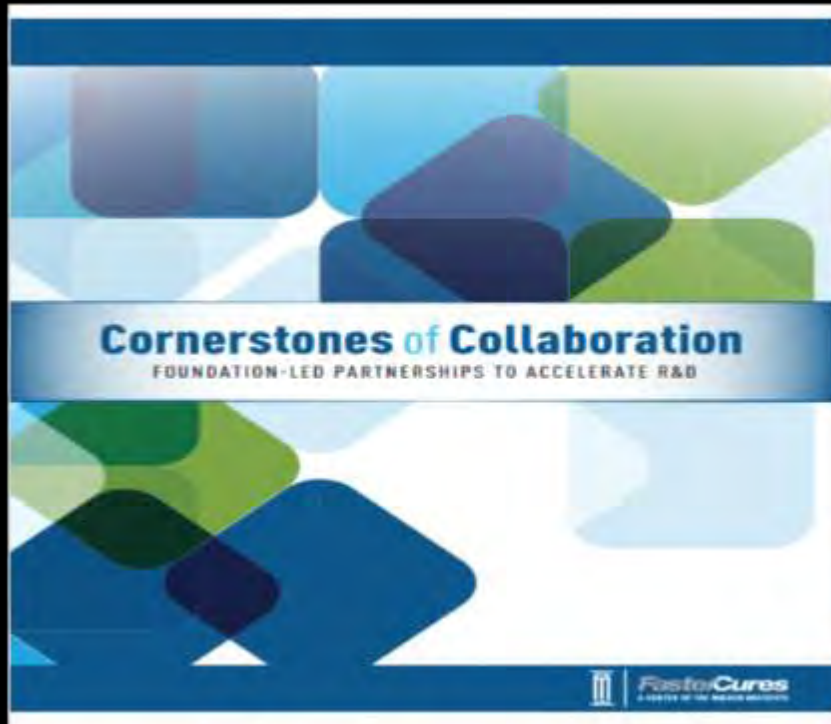
Science Translational Medicine (2014, 6, 242cm6)

COLLABORATIVE ENVIRONMENTS

Consortium Sandbox: Building and Sharing Resources

Mark D. Lim

Some common challenges of biomedical product translation—scientific, regulatory, adoption, and reimbursement—can best be addressed by the broad sharing of resources or tools. But, such aids remain undeveloped because the undertaking requires expertise from multiple research sectors as well as validation across organizations. Biomedical resource development can benefit from directed consortia—a partnership framework that provides neutral and temporary collaborative environments for several, oftentimes competing, organizations and leverages the aggregated intellect and resources of stakeholders so as to create versatile solutions. By analyzing 369 biomedical research consortia, we tracked consortia growth around the world and gained insight into how this partnership model advances biomedical research. Our analyses suggest that research-by-consortium provides benefit to biomedical science, but the model needs further optimization before it can be fully integrated into the biomedical research pipeline.



Major Transitions in Medical Education and Healthcare

MEDICAL EDUCATION IN THE UNITED STATES AND CANADA

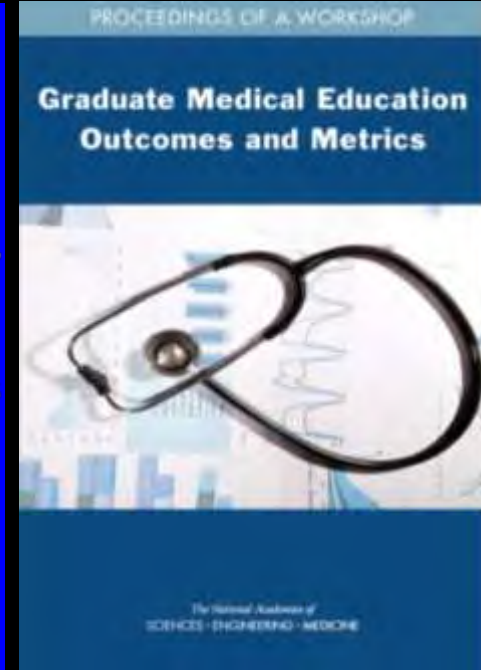
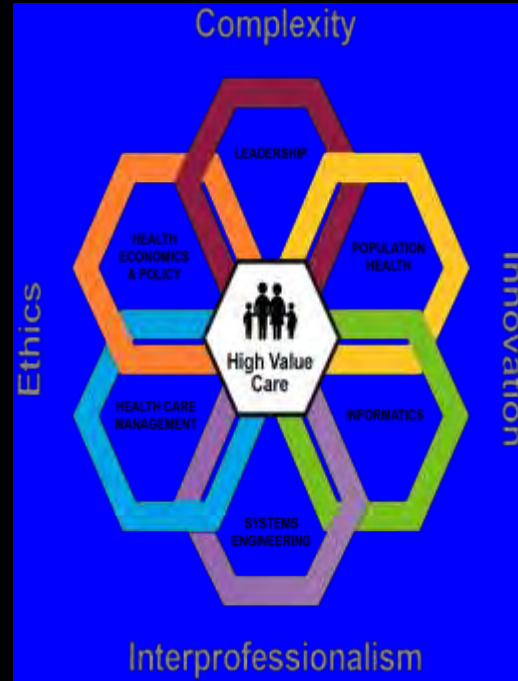
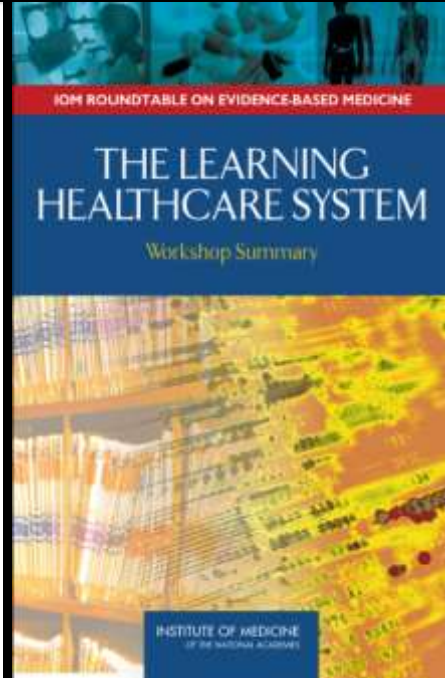
A REPORT TO
THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING

BY
ABRAHAM FLEXNER

WITH AN INTRODUCTION BY
HENRY S. PRITCHETT
PRESIDENT OF THE FOUNDATION

BULLETIN NUMBER FOUR (1946)
(Reprinted in 1993)
(Reprinted in 1976)

407 MADISON AVENUE
NEW YORK CITY 10017



1910-present

(science-centric)

2000 - present

healthcare as a
learning system
(data-centric)

2015 - ?

network topologies and dynamics in complex
adaptive systems (network-centric):
major disruptions in education, R&D
and care delivery

Imbalances in Strategies for Comprehensive Cancer Control

**between investment in cancer prevention
versus treatment**

**between aggressive non- I/O treatment regimens
with curative intent but limited efficiency versus
supportive care and palliation**

**between cost of therapeutics versus meaningful
clinical outcomes and QOL (value)**

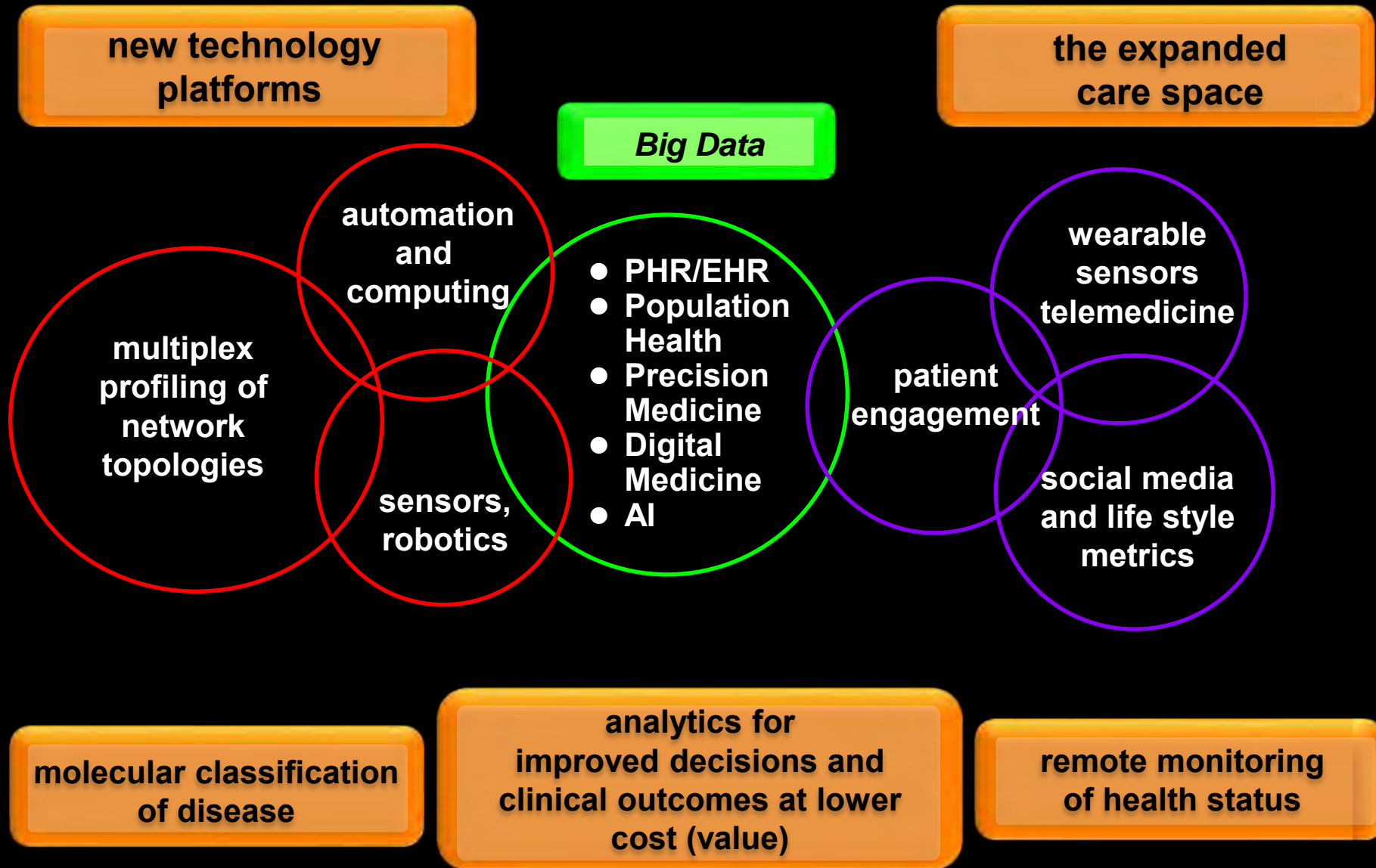
between cancer control in HIC and MIC/LIC

Imbalances in Strategies for Comprehensive Cancer Control

**between the intellectual rationale of precision oncology
and translation into routine clinical practice**

**between limited availability, analysis and use
of population-based of RWE
versus
comprehensive, data-driven analysis,
and robust decision-support systems**

The Evolution of Cancer Care: Precision Oncology and Digital Medicine



Cancer As a Complex Adaptive System: Legacy of 32 Years of Prescient Perspectives Still Alarmingly Ignored

**“It may also be necessary to re-evaluate
how cancer is perceived,
not only as a disease
but as a biological system.”**

**E.D. Schwab and K.J. Pienta
Medical Hypotheses (1996) 47, 235**

**“The cancer biology community by itself
is unprepared to solve the difficult
transdisciplinary problems
such as biological complexity,
information transfer
and tumor cell evolution.”**

**Ann Barker (2008)
NCI PSOP Meeting Summary**

**“Learning to manage cancer
is learning to manage the evolutionary process.”**

**Dr. Richard L. Schilsky
CMO, ASCO
Oncology Times 25 June 2014**



Advising the Nation

Advancing the Discussion

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Slides Available @ <http://casi.asu.edu/presentations>

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